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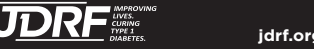
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Vol. 40, Issue 49

## Weather



## News Briefs

### Wing Newcomers Orientation

A Wing Newcomers Orientation is scheduled for 8 a.m. - 1 p.m. Dec. 13 at the Columbus Club for newly arrived active-duty and civilian personnel.

### Base Christmas Tree Lighting

The base Christmas Tree Lighting Ceremony starts 5 p.m. at Base Operations where Santa's parade will lead attendees to the base chapel to light the tree.

### SUPT Class 17-03 Graduation

Specialized Undergraduate Pilot Training Class 17-03 graduates 10 a.m., Dec. 16 at Kaye Auditorium.

## Inside



### Feature 8

The UEI is highlighted in this week's feature.

COLUMBUS AFB TRAINING TIMELINE															
PHASE II				PHASE III				IFF				WING SORTIE BOARD			
Squadron	Senior Class	Squadron Overall	Track Select	Squadron	Senior Class	Squadron Overall	Graduation	Squadron	Senior Class	Squadron Overall	Graduation	Aircraft	Required	Flown	Annual
37th (17-12)	3.09 days	1.85 days	Jan. 18	48th (17-03)	84.39 days	23.81 days	Dec. 16	49th (17-CBC)	-1.54 days	-0.81 days	Dec. 23	T-6	598	477	5,993
41st (17-11)	1.24 days	2.02 days	Dec. 13	50th (17-03)	-0.10 days	-4.47 days	Dec. 16					T-1	195	158	1,431
												T-38	247	178	2,033
												IFF	95	76	872
* Mission numbers provided by 14 FTW Wing Scheduling.															
The graduation speaker is Col. Brandon Parker, 2nd Bomb Wing Vice Commander, Barksdale Air Force Base, Louisiana.															

# SILVER WINGS

"Produce Pilots, Advance Airmen, Feed the Fight"

Columbus Air Force Base, Miss.

December 9, 2016

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U.S. Air Force photo illustration by Sharon Ybarra  
The 14th Medical Group gather for a group photo in August 2016 outside of the newly renovated Koritz Clinic at Columbus Air Force Base, Mississippi. The 14th MDG received nine Air Education Training Command level awards ranging from individual to group-wide and from enlisted to officer Dec. 6, 2016.

## 14th MDG garners nine AETC awards

### Senior Airman John Day

14th Flying Training Wing Public Affairs

The 14th Medical Group at Columbus Air Force Base, Mississippi received nine Air Education Training Command level awards Dec. 6, 2016.

Awards ranged from individual to group-wide awards and from enlisted to officer awards.

Award recipients are listed below:

14th MDG - AETC's Best Ambulatory Clinic Patient Safety Program. This award highlights a program that focuses on patient centered care. It is the second year in a row the 14th MDG has received this award.

14th MDG - AETC's U.S. Air Force Outstanding Medical

See MDG AWARDS, Page 2



MDG AWARDS

(Continued from page 1)

Home Award. This award highlights a program revolving around an open line of communication and trust between the provider and the patient.

**14 MDG Physical Therapy Clinic** - AETC's U.S. Air Force BSC Small Team Award. This award highlights the two-person team at the Physical Therapy Clinic.

**Airman 1st Class Samuel Miller** - AETC's U.S. Air Force Aerospace and Operational Physiology Airman of the Year. This is the second year in a row that Miller has received this award.

**Senior Airman Raul Pena** - AETC's U.S. Air Force Enlisted Health Services Management Airman of the Year.

**Staff Sgt. Kathleen Greene** - AETC's U.S. Air Force Aerospace Medicine Airman of the Year.

**Capt. Jennifer Arce** - AETC's U.S. Air Force Company Grade Officer Clinical Excellence in Nursing Award.

**Maj. Jason Bingham** - AETC's U.S. Air Force Company Grade Officer Biomedical Specialist Category 1 Officer of the Year.

**Maj. Eric Chase** - AETC's U.S. Air Force Field Grade Officer Biomedical Specialist Category 1 Officer of the Year.

"Our medics treat everyone with compassion and understanding which allows us to provide the best care to meet everyone's medical needs," Col. Imelda Reedy, 14th MDG Commander, said. "People are our passion and keeping them healthy is our priority because they deserve nothing less. I am so proud to be a part of this great community and more proud of our medics who live by our motto 'People First, Safety Always, Respect for All'."

Be sure to congratulate individuals from the 14th MDG on all their hard work they do to keep the 14th Flying Training Wing able to Produce Pilots, Advance Airmen and Feed the Fight.

14TH FLYING TRAINING  
WING DEPLOYED


As of press time, 34 TEAM BLAZE members are deployed worldwide. Remember to support the Airmen and their families while they are away.

*Deployment numbers provided by the Installation Personnel Readiness Office.*



Hunt Housing tip of the week

Outside holiday lighting must be UL-approved and factory listed for outside use. Holiday decorations and outside lighting are prohibited from being placed higher than the edge of the roof gutter. The use of staples, nails, screws, or other mechanical fasteners to attach decorations and lighting to outside of the home is prohibited. Plastic clip-on hooks may be used to attach decorative lighting, garlands, and other similar decorations.



Mon	Tue	Wed	Thur	Fri	Sat/Sun	Long Range Events
12	13	14	15	16	17/18	Dec. 26: Christmas Holiday Dec. 27: AETC Family Day Jan 2: New Years Holiday Jan. 3: Flying trng. resumes Jan. 16: Martin Luther King Jr. Holiday Jan. 17: Wing Newcomers Orientation Jan. 20: SUPT Class 17-04 Graduation Jan. 23-30: UEI Jan. 31: Fourth Quarterly Awards Jan. 31: Enlisted Promotions Feb. 7: Wing Newcomers Orientation Feb. 9: Annual Awards Ceremony Feb. 10: SUPT Class 17-05 Graduation Feb. 28: Enlisted Promotions
	Wing Newcomers Orientation, 8 a.m. @ Club  Base Christmas Tree lighting ceremony, 5 p.m. @ Base Ops, 5:30 p.m. @ Chapel			SUPT Class 17-03 Graduation, 10 a.m. @ Kaye	17th: Airmen Open House, 5 p.m. @ Chief Hover's home	
19	20	21	22	23	24/25	
				Last flying training day of 2016		

Silver Wings

How to reach us

14th Flying Training Wing Public Affairs  
555 Seventh Street, Suite 210,  
Columbus AFB, MS, 39710  
Commercial: (662) 434-7068  
DSN: 742-7068  
Fax: (662) 434-7009  
E-mail: silverwings@us.af.mil

Editorial Staff

Col. Douglas Gosney  
14th Flying Training Wing  
Commander

Mr. Sonic Johnson  
Chief of Public Affairs

1st Lt. Lauren Woods  
Quality Control

Senior Airman Kaleb Snay  
Editor

Senior Airman John Day  
Staff Writer

Mrs. Tina Perry  
Layout Designer

Submission Deadline

The deadline for submitting copy for next week's SILVER WINGS is noon Monday. Articles may be dropped off at the public affairs office or e-mailed.

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*Editorial content is edited, prepared and provided by the 14th Flying Training Wing Public Affairs Office of Columbus AFB, Miss.*

*The SILVER WINGS staff reserves the right to edit or rewrite all copy submitted when necessary. All photos are U.S. Air Force photos unless otherwise stated.*

*Submit all advertising to the Columbus, Miss., Commercial Dispatch advertising department one week prior to desired publication date. The advertising department can be reached at (662) 328-2424.*

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• 10' x 10' - \$45  
• 10' x 15' - \$55  
• 10' x 20' - \$65  
• 20' x 20' - \$110

Security Gate & Video Monitoring



## BARGAIN LINE

The deadline for submitting ads is noon Monday before the desired publication date. Ads turned in after the deadline will run the following week. Ads can be mailed to or dropped off at the public affairs office in the 14th Flying Training Wing Headquarters building, e-mailed to [silverwings@us.af.mil](mailto:silverwings@us.af.mil) or faxed to 434-7009. Call- ing Ext. 7068 by noon Monday can extend the run date of ads already submitted. Silver Wings reserves the right to limit ads based on content, space and frequency of requests. Ad- vertisements for private businesses or services providing a continuous source of income may not appear in the Bar- gain Line. They may, however, be

### Bargain Line advertisement

The Bargain Line is free for all military members (including guard and reserve members), DOD civilians, military retirees, family members and contract employees.

Bargain Line advertisements must be turned in to the Silver Wings office in the 14th Flying Training Wing headquarters building by noon Monday to be included in the following week's issue. Late ads will be held over for the next issue.

Reruns must be phoned in to the Silver Wings office, 434-7068, by noon Monday for inclusion in the next week's issue. Please do not re-submit ads for rerun on this form. Advertisements should contain a home phone number, home address or both. Duty phone numbers will not appear in the ads.

Advertisements for private businesses or services providing a continuous source of income, such as baby-sitting or rental property, may not appear in the Bargain Line. They may, however, be purchased through the Silver Wings publisher, 328-2424. Please fill out this form completely. The Silver Wings staff reserves the right to edit ads as necessary.

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What would you like to see more of in the newspaper?    News ☐    Sports ☐    Photos ☐    Other \_\_\_\_\_  
If you would like to give any other suggestions, please e-mail us at [silverwings@us.af.mil](mailto:silverwings@us.af.mil).

## NEWS AROUND TOWN

### Dec. 9 - Dec. 17

The Columbus Police Department is accepting any new, un-wrapped toys for their annual Toy Drive. Monetary contributions are also welcome. Drop-off locations: Columbus Police Department, Cadence Bank, or BankFirst. CPD drop-off hours are Mon-Thurs, 7 a.m.-6 p.m., and Fri-Sun, anytime at the East Entrance. Contact Rhonda Sanders at 251-7355 for information.

### Dec. 10

The W's formal events of the year will conclude with an outstand- ing Choral Concert by the university's Music Department 8 p.m. in Poindexter Hall's Connie Sills Kossen Auditorium and is free and open to the public. For more information, go to [visitcolumbusms.org](http://visitcolumbusms.org).

## DOCUMENT SERVICES ONLINE



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Email: [david.brown4@dla.mil](mailto:david.brown4@dla.mil)

## Gosney family leads Columbus Christmas Parade



U.S. Air Force photo by 2nd Lt. Hannah Zarsky

Representing the 2,479 men and women of Columbus Air Force Base, Col. Doug Gosney, 14th Flying Training Wing Commander, and his wife, Beth, led the Columbus Christmas Parade in a horse-drawn carriage piloted by Willie Shumpert and Becky Laughlin Dec. 6, 2016 at Main Street. Columbus Air Force Base was honored to be selected as the Grand Marshal of the 2016 annual Columbus Christmas Parade.

## Team BLAZE celebrates Green Dot with interactive tree



U.S. Air Force photo by Senior Airman Kaleb Snay

Daisy Jones-Brown, 14th Flying Training Wing Green Dot Coordinator, sets up an interactive Christmas tree representing the Green Dot program Dec. 2, 2016, in the Wing Headquarters building at Columbus Air Force Base, Mississippi. Members can read a red dot and choose a green dot to set over it based on how the member would either direct, delegate, or distract in that red dot situation.

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Discipleship Training - 5pm  
Evening Worship - 6pm

**WEDNESDAY**  
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**Christmas  
Tree Lighting**

**Dec. 13  
5-7 p.m.**

The program will begin at Base  
Ops with the arrival of Santa  
and his Elves who will lead a  
walking parade to the chapel  
for the lighting of the tree.  
Pictures with Santa in the Kaye  
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**Will be:**    *Enrolled full-time as an undergraduate student*

**Apply:**    *Online at Air Force Aid Society's website  
(<http://www.afas.org/education-grants>)  
from November to March*

**Deadline:**    *March 10, 2017 for the 2017-2018 academic year*



# 2nd Bomb Wing vice commander to speak at next graduation

Team BLAZE welcomes Col. Brandon Parker as the guest speaker for Specialized Undergraduate Pilot Training Class 17-03 graduation ceremony Dec. 16 at the Kaye Auditorium.

Parker is the vice commander of the 2nd Bomb Wing, Barksdale Air Force Base, Louisiana. He assists the commander in providing for the health and welfare of more than 9,100 military and civilian personnel, 5,800 family members, and 25,000 retirees. He also shares the responsibility for ensuring the 2nd BW maintains a constant state of readiness in order to provide flexible and responsive combat capability in support of U.S. Strategic Command and theater combatant commanders. Prior to this assignment, Parker served as a National Defense Fellow at the Belfer Center, John F. Kennedy School of Government, Harvard University, Massachusetts.

Parker grew up in Ogden, Utah, and is a 1996 graduate of the U.S. Air Force Academy. He previously commanded the 23rd Bomb Squadron, Minot Air Force Base, North Dakota. His staff assignments included duty as the assistant executive officer to the Chief of Staff of the U.S. Air Force and as a joint planning officer at Headquarters, U.S. Strategic Command, Plans and Policy Directorate, Offutt Air Force Base, Nebraska. Parker deployed in support of various contingencies including Operation Enduring Freedom and Operation Iraqi Freedom. He is a graduate of the U.S. Air Force Weapons School, the School of Advanced Air and Space Studies, Air Command and Staff College, and the Joint and Combined Warfighting School-Phase II Course. Parker is a command pilot with more than 2,700 hours



in the B-52H Stratofortress and over 380 combat hours.

## ASSIGNMENTS

1. January 1997 – February 1998, student, undergraduate pilot training, Vance AFB, Oklahoma

2. March 1998 – September 1998, student, B-52 initial qualification training, Barksdale AFB, Louisiana

3. October 1998 – July 2004, standardization/

evaluation pilot, short range flight scheduler, weapons and tactics instructor pilot, and standardization/evaluation flight commander, 23rd Bomb Squadron, Minot AFB, North Dakota

4. August 2004 – July 2006, FTU weapons officer, flight commander, 11th Bomb Squadron, Barksdale AFB, Louisiana

5. August 2006 – July 2007, assistant director of operations, 2nd Operations Support Squadron, Barksdale AFB, Louisiana

6. August 2007 – June 2008, student, ACSC, Maxwell AFB, Alabama

7. July 2008 – May 2009, student, SAASS, Maxwell AFB, Alabama

8. June 2009 – April 2011, joint plans officer/strategist, HQ USSTRATCOM/J5, Offutt AFB, Nebraska

9. May 2011 – July 2012, assistant executive officer to the CSAF, Pentagon, Washington D.C.

10. August 2012 – June 2014, Commander, 23rd Bomb Squadron, Minot AFB, North Dakota

11. July 2014 – June 2015, Fellow, Harvard University, Cambridge Massachusetts

12. July 2015 – Present, Vice Commander, 2nd Bomb Wing, Barksdale AFB, Louisiana

## 2017 Tax Center volunteers needed

The Columbus Air Force Base legal office is currently seeking tax center volunteers for the upcoming tax season. No prior tax experience is necessary, as all required training will be provided to qualify volunteers for tax preparation. The tax center will open Feb. 6, 2017, and trained volunteers will prepare tax returns through April 7, 2017. If you are interested in this opportunity to be involved in our Tax Center please contact the legal office at 434-7030.

## Columbus Air Force Base Blood Drive

Give the Gift of Life  
Donate Blood



Today  
10 a.m. - 6 p.m.  
Fitness Center

Donors will receive a T-shirt. Please bring ID.

MBS suggests that all donors eat at least four hours within giving blood and drink plenty of fluids prior to and after making a donation.

(888) 90-BLOOD / msblood.com  
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Also follow us on Facebook at www.facebook.com/give2live  
(Please note: T-shirt design is subject to change.)



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# MQ-1, MQ-9 Millennials make difference on battlefield

Senior Airman Christian Clausen

432nd Wing/432nd Air Expeditionary  
Wing Public Affairs

CREECH AIR FORCE BASE, Nev. —After high school graduation, the world of an 18 year old is theirs for the taking. Often, they go to college and join the workforce, while others find themselves lost on the path of life unsure of what to do next.

For the one percent of the U.S. population that chooses the path to serve in the armed forces, there are many opportunities. One prospective path in the Air Force lies in the MQ-1 Predator and MQ-9 Reaper remotely piloted aircraft enterprise.

This enterprise is comprised of young men and women making strategic level impact every day on the battlefield by piloting the aircraft as an officer or operating the Multi-Spectral Targeting System as an enlisted sensor operator gathering information and lasing targets for weapons or ground forces.

These tasks directly support the combatant commander's mission of providing persistent attack and reconnaissance on a global scale.

"The youngest age of Airmen flying in combat missions is about 20 years old, generally," said Master Sgt. Jerald, the 42nd Attack Squadron operations superintendent. "We also have every disparity where these young [enlisted] Airmen can fly with two-star generals, wing and group commanders, which is unique."

According to the Bureau of Labor Statistics, in comparison, the average 18-24 year old in the workforce works in retail, food and leisure services. Meanwhile, young operators at this age make a difference globally by supporting the combatant commanders with reconnaissance and strike capabilities in various conflicts around the globe while also receiving military benefits such as steady pay, education opportunities and healthcare.

"I love what I do because it's a fulfilling job knowing you made a difference today, saved lives and protected the country," said Airman 1st Class Kyle, a 42nd ATKS MQ-9 sensor operator. "It's rewarding to actually see your work in real time action and know you made a difference."

Before joining, Kyle completed two years of college in hopes of becoming a pilot until he couldn't afford classes anymore. At 20 years old he joined the Air Force with the intent to become a sensor operator, staying true to his desire to operate an aircraft.

While the training was extensive, from the time he joined to the time he began providing strike and reconnaissance capabilities wasn't long.

According to Jerald, sensor operators attend Basic Sensor Operator Course, initial qualification training and mission qualification training course at the squadron and are qualified to fly by themselves within a year or two of joining.

"In college I had no idea I'd be making this much of a difference right out of the gate," Kyle said. "It was fairly fast [employing my first weapon] and right after training it was helping the ground force commander do the mission and helping his guys."



U.S. Air Force photo by Senior Airman Christian Clausen

Senior Airman Than, a 42nd Attack Squadron MQ-9 sensor operator, flies a simulated training mission Nov. 28, 2016, at Creech Air Force Base, Nevada. The position of sensor operator is one of two jobs in the Air Force where enlisted Airmen can employ munitions from an aircraft, the other being an aerial gunner. This gives young enlistees an opportunity to affect the battlefield by providing reconnaissance and persistent attack by guiding weapons to their targets.

While not every operator will have the opportunity to conduct a weapons strike at the same point in their career, there are Airmen employing munitions soon after completing training.

"It was within my first month that I employed my first weapon," Kyle said. "My squadron prepared me well and let me know that it could happen any time. Nothing can prepare you for employing. The training helps, but the moment you employ is all you at that point."

Like Kyle, 1st Lt. Gregg, a 42nd ATKS MQ-9 pilot, weapons engagement was also very early in his career.

"I started undergraduate pilot training in July 2014, and my first combat sortie was July 1, 2016," Gregg said. "I employed weapons the first time on July 4, 2016. By the end of the sortie the aircraft was 'winchester' (out of weapons) and I ended up using four AGM-114 Hellfire missiles."

Due to physical and qualification differences between traditional airframes and RPAs, pilot training time is reduced from two to three years to about 10 -12 months, allowing MQ-1, MQ-9 aircrews to affect the battlefield sooner.

At Creech AFB, MQ-1 and MQ-9 aircrews are deployed daily, conducting flights from stateside locations and flying approximately 800-1000 combat hours a year in the areas of responsibility directly supporting ground forces. This is about two to three times as many hours as pilots in other airframes.

"This community is constantly in demand with our supporting units and combatant commanders and is continually evolving to meet new and innovative challenges," Gregg said. "The squadron, and even myself, have made a direct impact on countless intelligence, surveillance and reconnaissance and close air support missions ranging from target development to friendly force over watch and even danger close support for friendly forces under fire."

Kyle added he's extremely humbled he's able to affect the battlefield on such a massive scale.

"What we do on a daily basis as sensor operators and pilots affect the world and I'm quite proud to affect the battlespace," he said.

That feeling is shared at all levels of the MQ-1 and MQ-9 community.



# TRICARE continues to expand coverage

TRICARE Staff

FALLS CHURCH, Va. — Effective in early December, TRICARE will expand coverage to include the care and treatment of beneficiaries requiring an auditory osseointegrated implant (AOI) to non-active-duty family members, and we will also cover the services and supplies needed to diagnose and treat illness or injury of the urinary system. AOI is a prosthetic device implanted in the skull to trans-

mit sounds to the inner ear. They are used when needed for significant hearing conditions resulting from trauma, birth defects or disease. Injuries to the urinary system can include blunt force, e.g., most commonly motor vehicle crashes, falls, or sports injuries or a penetrating force, e.g., most commonly gunshot or stab wounds, or surgery. Injuries to the urinary tract often occur together with injuries to other organs, especially abdominal organs. Illnesses can include bladder disease or

cancer, urinary tract infections, and chronic kidney disease. These additions to coverage are on the heels of our recently expanded preventive services and care for congestive heart failure under the TRICARE cardiac rehabilitation benefit. For questions about all covered services, visit the TRICARE website. To learn how a benefit becomes covered, visit <http://www.tricare.mil/CoveredServices/HowBenefitBecomesCovered>.

## AF selects 58 for test pilot school

Kat Bailey  
Air Force Personnel Center  
Public Affairs

JOINT BASE SAN ANTONIO-RANDOLPH, Texas — Air Force officials have selected 58 primary and alternate students for the U.S. Air Force and U.S. Naval Test Pilot schools, with classes beginning June 2017. The 2016 USAF Test Pilot School selection board met in July 2016 and considered 174 officer and civilian candidates for test pilot, flight test engineer, combat systems officer and remotely piloted aircraft pilot. “Test pilot school ensures Air Force mission dominance by training officers and civilians to lead and conduct full-spectrum testing and evaluation of

aerospace weapons systems,” said Maj. Daniel Kimball, the Air Force Personnel Center assignments officer. “These graduates will have a profound strategic impact on the development of future combat capabilities.” Program graduates will earn a Master of Science in Flight Test Engineering through Air University. The selection list is available on myPers. To view the list, select “Any” from the dropdown menu and search “Test Pilot.” For more information about Air Force personnel programs, go to the myPers website. Individuals who do not have a myPers account can request one by following the instructions on the Air Force Retirees Services website.

## Air Force releases candidate installations for next F-35A bases

Secretary of the Air Force Public Affairs

WASHINGTON — Air Force officials announced five installations as candidate bases for the next two Air National Guard F-35A locations. The candidate bases include: Dannelly Field Air Guard Station, Montgomery, Alabama; Gowen Field AGS, Boise, Idaho; Jacksonville AGS Florida, Selfridge Air National Guard Base, Detroit, and Truax AGS, Madison, Wisconsin. “The Air Force is committed to a deliberate and open process to address F-35 basing,” said Jennifer A. Miller, Deputy Assistant Secretary of the Air Force for Installations. “As we progress through the basing process, we will share information so interested communities are aware of what to expect.” The Air Force will now conduct on-the-

ground site surveys at each candidate location. Site survey teams will assess each location against operational requirements, potential impacts to existing missions, infrastructure and manpower, and then develop cost estimates to bed down the F-35A. The preferred and reasonable alternatives are expected to be selected in the spring of 2017 and the Air Force will complete the Environmental Impact Analysis Process before making a final basing decision. The F-35As are expected to begin arriving at the second and third Air National Guard locations in the early to mid-2020s. Previously, three active duty operational locations and one Air National Guard location were identified for F-35A basing-Hill AFB, Utah; Royal Air Force Lakenheath, England; and Eielson AFB, Alaska; and Burlington AGS, Vermont.

## Civilian tuition assistance increases to \$1M, expands eligibility

Kat Bailey  
Air Force Personnel Center Public Affairs

JOINT BASE SAN ANTONIO-RANDOLPH, Texas — The Air Force has received an additional \$400,000, for a total of \$1 million, for its 2017 civilian tuition assistance program, and all permanent, full-time appropriated fund employees, including those in wage-grade positions, are now eligible to participate. Employees are required to have a current acceptable performance appraisal on file and are eligible whether or not they occupy a centrally managed position. New for 2017, the standard TA rates have increased to 75 percent of the cost of tuition, not to exceed \$250 per semester hour versus \$187.50. The new fiscal year limit increases by \$1,000 in 2017, up to a maximum of \$4,500. “Air Force civilian post-secondary tuition assistance is in-

tended to support civilians in their continued self-development, including coursework at the associate, bachelor and master levels,” said Mark Schinzel, an Air Force Personnel Center human resources specialist. Starting in January, TA for all civilians will be administratively managed through the Air Force Automated Education Management System, except for members in the Palace Acquire formal training program. These interns will be added once the software is updated. Until January, civilians are asked to use the current paper SF 182, Request, Authorization, Agreement and Certification for Training Form, while applying the new rules. “We want our people to use tuition assistance for courses that contribute to occupational and institutional competencies, special-interest needs and readiness by supporting the current and anticipated needs of the Air Force,” Schinzel said.

Additional changes for CTAP include TA allowed for one course at any given time. Course start and finish dates cannot overlap. TA is available for courses offered by a fully accredited academic institution but cannot be used for courses leading to a second degree of the same level already attained, such as a second bachelor or master's degree; nor is TA available for doctorate-level course work. Stay informed on the most current civilian tuition assistance information on the Civilian Force Development page on myPers. Click the Force Development link on the far left from the civilian employee landing page; CTAP can be found under the “General” heading. For more information about Air Force personnel programs, go to the myPers website. Individuals who do not have a myPers account can request one by following the instructions on the Air Force Retirees Services website.

# BLAZE Hangar Tails: C-5 Super Galaxy

Mission

The C-5 Galaxy is one of the largest aircraft in the world and the largest airlifter in the Air Force inventory. The aircraft can carry a fully equipped combat-ready military unit to any point in the world on short notice and then provide the supplies required to help sustain the fighting force.

Features

The C-5 has a greater capacity than any other airlifter. It has the ability to carry 36 standard pallets and 81 troops simultaneously. The Galaxy is also capable of carrying any of the Army's air-transportable combat equipment, including such bulky items as the 74-ton mobile scissors bridge. It can also carry out-size and oversize cargo over inter-continental ranges and can take off or land in relatively short distances. Ground crews are able to load and off-load the C-5 simultaneously at the front and rear cargo openings, reducing cargo transfer times. Other features of the C-5 are:

- Able to operate on runways 6,000 feet long (1,829 meters)
- Five sets of landing gear totaling 28 wheels to distribute weight
- Nose and aft doors that open the full width and height of the cargo compartment to permit faster and easier loading

- A “kneeling” landing gear system that permits lowering the parked aircraft to facilitate drive-on/drive-off vehicle loading and adjusts the cargo floor to standard truck-bed height
- Full-width drive-on ramps at each end for loading double rows of vehicles
- A maintenance diagnostics system that records and analyzes data from more than 800 (C-5A) and 7000 (C-5M) test points, reducing maintenance/repair time.

The C-5 has the distinctive high T-tail, 25-degree wing sweep, and four turbofan engines mounted on pylons beneath the wings. The C-5 has 12 internal wing tanks with a total capacity of 51,150 gallons (194,370 liters) of fuel — enough to fill 6 1/2 regular-size railroad tank cars. A full fuel load weighs 332,500 pounds (150,820 kilograms). A C-5 with a cargo load of 270,000 pounds (122,472 kilograms) can fly 2,150 nautical miles, offload, and fly to a second base 500 nautical miles away from the original destination — all without aerial refueling. With aerial refueling, the aircraft's range is limited only by crew endurance.

Background

Lockheed-Georgia Co. delivered the first operational Galaxy to



A C-5 Galaxy with the 301st Airlift Squadron departs Sierra Leone for Naval Air Station Keflavik, Iceland. The C-5 Galaxy is one of the largest aircraft in the world and the largest airlifter in the Air Force inventory.

the 437th Airlift Wing, Charleston Air Force Base, now known as Joint Base Charleston, South Carolina, in June 1970. C-5s are operated by active-duty, Reserve, and Air National Guard crews. They are currently stationed at Dover AFB, Delaware; Travis AFB, California; Lackland AFB, Texas; Martinsburg ANGB, West Virginia and Westover ARB, Massachusetts

In March 1989, the last of 50 C-5Bs was added to the 76 C-5As in the Air Force's airlift force structure. The C-5B includes all C-5A improvements as well as more than 100 additional system modifications to improve reliability and maintainability.

Based on a study showing 80 percent of the C-5 airframe service life remaining, AMC began an aggressive program to modernize the C-5 in 1998. The C-5 Avionics Modernization Program included upgrading the avionics to improve communications, navigation and surveillance/air traffic management compliance. The upgrade also added new safety equipment and installed a new autopilot system.

General Characteristics

**Primary Function:** Outsize cargo transport  
**Prime Contractor:** Lockheed-Georgia Co.

**Power Plant:** Four General Electric TF-39 engines (C-5A,B,C)/Four F-138 General Electric engines (C-5M)

**Thrust:** 43,000 pounds, each engine (C-5A,B,C)/ 51,250 pounds, each engine (C-5M)

**Wingspan:** 222 feet 9 inches (67.89 meters)

**Length:** 247 feet 1 inch (75.3 meters)

**Height:** 65 feet 1 inch (19.84 meters)

**Cargo Compartment:**  
- Height, 13 feet 6 inches (4.11 meters)  
- Width, 19 feet (5.79 meters)  
- Length, 143 feet, 9 inches (43.8 meters)

**Pallet Positions:** 36  
**Maximum Cargo:** 270,000 pounds (122,472 kilograms)

**Maximum Takeoff Weight:** 840,000 pounds (381,024 kilograms)

**Speed:** 518 mph  
**Unrefueled Range of C-5M:**

About 4,800 nautical miles, e.g., Dover AFB, Delaware, to Incirlik AB, Turkey, with 120,000 lbs (war-time planned load) of cargo. About 7,000 nautical miles with no cargo on board.

**Crew:** Seven (pilot, co-pilot, two flight engineers and three loadmasters)

**Fly Away Unit Cost:** C-5A – \$152.8 million (fiscal 1998 constant dollars); C-5B – \$179 million (fiscal 1998 constant dollars); C-5C (Space Cargo Modification) – \$88 million (fiscal 1998 constant dollars); C-5M (RERP Modification) – \$90 million (fiscal 2009 constant dollars)

**Deployed:** C-5A in 1970; C-5B in 1986; C-5C in 1988; C-5M in 2009

**Inventory:** Total C-5 fleet changes monthly based on congressional approval of C-5A retirements; 52 C-5Ms are scheduled to be in the inventory by fiscal 2017; 16 C-5Ms have been delivered through December 2013.



# Building our ‘photo album’ for the UEI

**Lt. Col. Gerrod McClellan**  
14th Flying Training Wing Inspector General

The Unit Effectiveness Inspection is a different kind of inspection. The four Major Graded Areas make that fairly clear, but there’s another fundamental difference.

For example, a small IG team may no-notice a wing’s Operational Readiness Exercise, inspecting the wing’s ability to plan, exercise, evaluate and report on their own mission execution. This essentially takes a snapshot of a bases readiness.

The UEI is more of a photo album than a snapshot. It is designed as an inspection that can’t be “prepped” for. It’s an inspection focused on helping a commander see where the blind spots are in his own inspection program. Inspection readiness is aligned with mission readiness so commanders can focus on the right target.

The Continual Evaluation phase of the next two-year

UEI cycle begins after the report from the last UEI is signed. During this phase, Major Command inspector generals, Functional Area Managers, wing commanders and IGs will work together to understand the unit’s performance, using Commander’s Inspection Program results, Management Internal Control Toolset data and IG visits to inspect mission execution.

The UEI Survey, sent by the MAJCOM IG to all members of the inspected unit, is received three to four months prior to the IG’s on-site visit at the end of the two-year cycle. The survey will gather candid, anonymous data from unit Airmen on their beliefs, opinions, perceptions and feelings related to the four MGAs. Our UEI survey window closed on Dec. 2.

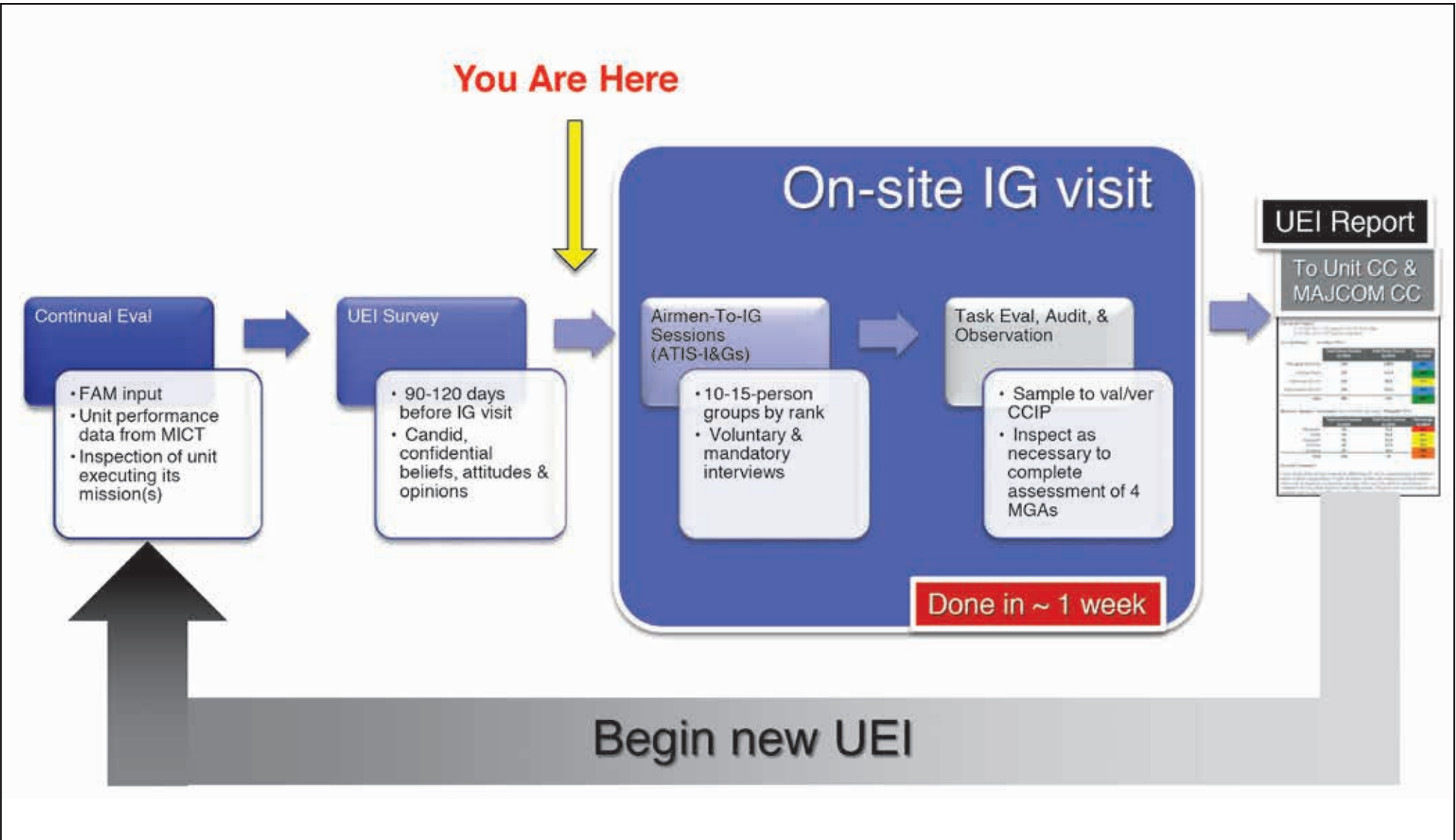
The large blue box shows the MAJCOM IG’s on-site visit, the capstone of the UEI and catalyst for a final report.

The first part of the week will be spent conducting Airmen-to-IG Sessions with groups and individuals. Just as pilots

dial up a frequency called ATIS before they takeoff or land to learn about the operating environment, the MAJCOM IG will dial into Airmen through ATIS groups and interviews to better understand the important issues in the unit and identify areas of improvement.

The last part of the MAJCOM IG’s on-site inspection will be spent doing traditional IG activities like audits, observation, and task evaluations which are all part of a sampling strategy to validate and verify the wing’s CCIP and complete the IG’s data capture for a UEI grade and report.

Our MAJCOM IG will be conducting the on-site capstone inspection Jan. 23-30, 2017. However, Air Education and Training Command has been reviewing our “photo album” continuously. While we need to always present our best efforts, there is no need to fret. The preparations will have already been done and mostly focused on merely facilitating their inspection activities.



# Operation Christmas Drop begins at Guam

**Senior Airman**  
**Alexa Ann Henderson**  
36th Wing Public Affairs

ANDERSEN AIR FORCE BASE, Guam — Military members from the U.S. Air Force, Coast Guard and Navy, with international support from the Japan Air Self-Defense Force and Royal Australian Air Force are joining forces to airdrop and deliver donated toys, clothes, food items and other necessities to remote islands across the Pacific Ocean as part of Operation Christmas Drop 2016.

The annual training mission officially kicked off during a ceremony Dec. 6 at Andersen Air Force Base, where military leaders across the island pushed the first pallet of donated goods into a C-130 Hercules.

“I’m proud that Andersen is hosting Operation Christmas Drop,” said Brig. Gen. Douglas Cox, the 36th Wing commander. “I am happy to welcome our partners from Australia and Japan, it is wonderful to have you with us this holiday season.”

C-130s from the 36th Airlift Squadron at Yokota Air Base, Japan; RAAF; and Japan Air Self-Defense Force will be flying over the Pacific to airdrop goods to the islanders. More than 45 airmen are participating from both the RAAF and the JASDF.

Sixty-five years in the running, Christmas Drop is the Defense Department’s longest-running humanitarian airlift operation. The tradition began during the Christmas season in 1952 when a B-29 Superfortress aircrew saw islanders waving at them from the island of Kapingamarangi, 3,500 miles southwest of Hawaii. In the spirit of Christmas the aircrew dropped a bundle of supplies attached to a parachute to the islanders below, giving the operation its name. This year brings together three nations, three corpo-



U.S. Air Force photo by Airman 1st Class Jacob Skovo  
**Military and civilian leaders push a box onto a C-130 Hercules during the 2016 Operation Christmas Drop Push Ceremony Dec. 6, 2016, at Andersen Air Force Base, Guam. This year the Japan Air Self-Defense Force, Royal Australian Air Force and U.S. Air Force worked together to continue the tradition of air dropping tools, food, clothing and toys throughout the Pacific.**

rate sponsors and three U.S. military branches. Today, airdrop operations include more than 50 islands and thousands of people.

“It feels great to give back no matter what background you come from,” said Capt. Aaron Bowsen, from the 734th Air Mobility Squadron and an Operation Christmas Drop organizer. “It’s also a great training opportunity because everything we do now for the drops is useful in the real world.”

More than 11 months of planning and preparing went into the operation, Bowsen said. The Operation Christmas Drop volunteers at Andersen AFB and Yokota AB raised

more than \$52,000 from fundraisers and collected more than \$20,000 in donated goods to aid in the humanitarian mission.

Military and civilian volunteers loaded 30,000 to 40,000 pounds of clothes, rice, fishhooks and other necessities into large-capacity boxes, before Airmen weighed and secured the boxes in preparation for delivery.

Twenty-two sorties are scheduled to be flown, covering more than 50 islands, where 140 boxes of donated goods will be dropped.

Even though military cargo aircraft are much louder than Santa’s sleigh, they are just as ready to bring joy to the island families.

## AF selects 531 for promotion to chief master sergeant

**Kat Bailey**  
Air Force Personnel Center Public Affairs

JOINT BASE SAN ANTONIO-RANDOLPH, Texas — The Air Force has selected 531 senior master sergeants for promotion to chief master sergeant out of the 2,229 eligible.

The overall selection rate was 23.82 percent with an average overall score for those selected of 506.82. Selectees’ average time-in-grade was 3.23 years and time-in-service was 21.37 years. The average decorations score was 24.16 and the average U.S. Air Force Supervisory

Exam score was 69.20. The average board score was 396.94.

The chief master sergeant promotion list is available on the Air Force Portal and myPers. Airmen can also access their score notices on the virtual MPF via the secure applications page.

Those selected will be promoted according to their promotion sequence number beginning in January.

For more information about Air Force personnel programs, go to the myPers website. Individuals who do not have a myPers account can request one by following the instructions on the Air Force Retirees Services website.

# AETC launches Innovation Challenge

**Senior Airman Chip Pons**  
Air Education and Training Command Public Affairs

JOINT BASE SAN ANTONIO-RANDOLPH, Texas — The AETC Innovation Challenge launches across the command today and continues through February 2017. AETC members are encouraged to submit innovative ideas for awards.

“Every day, Airmen across our command find innovative ways to employ resources and get the mission done,” said Lt. Gen. Darryl Roberson, commander of Air Education and Training Command. “Whether it is improving an existing process or creating something completely new, you amaze me with your ingenuity and enterprise. If your unit exemplifies an innovative culture or has attacked a mission-related challenge in a new and inventive way, we want to know about it.”

The innovation competition will consist of four categories: Institutional Culture, Mission Accomplishment, AETC Big Rocks and Air Force Big Rocks.

The top two units in each category will present their innovation success at the next AETC Senior Leader Conference scheduled for March 2017. There, the winners from each category will be announced and presented with a total of \$250,000 in awards.

“Today’s Airmen find things that don’t work and they fix them,” Sean Harrington, Innovation and Transformation Division acting chief, said. “Empowered Airmen, supportive leaders, and honest feedback cultivate innovation. The nature of our mission not only asks us to find innovative solutions to our problems — it demands it.”

The Innovation Challenge process includes submitting an Air Force Form 1206. For more information on the challenge, please call Mr. Sean Harrington at 652-8413.



**Columbus Air Force Base Information and Events**

Join our Facebook page at Columbus AFB Living, Twitter @columbusafbliving, Instagram at columbus\_afb\_living, or visit our website at columbusafbliving.com to keep up to date with all the great events happening around base. Check out the calendar on the website for important Airman and Family Readiness Center events. For more information, contact 434-2337.

**Free Bowling**

The Bowling Center is offering free bowling Dec. 9, and 16 from 12:30 – 6:30 p.m. Shoe rental not included, \$2.50 domestic drafts available. For more information call 434-3426.

**Jingle Bell Run**

The Fitness Center will hold a 5K Jingle Bell Fitness Run Dec. 9 at 7 a.m. Commander's trophy points will be awarded. The run starts and ends at the Fitness Center. For more information call 434-2772.

**Lunch & Bowl with Santa**

The Lunch and bowl with Santa is Dec. 10 from 11 a.m. - 2 p.m. for ages 12 and under, \$5 per person. Includes unlimited bowling, a slice of pizza, and a small drink or juice box. For more information call 434-3426.

**Youth Holiday Shopping Trip**

The Youth Center will offer free transportation for the Dec. 17 shopping trip and Trinity Retirement Home visit from 8 a.m. - 5 p.m. Sign up by Dec. 12. For more information call 434-2504.

**Pearl River Resort Casino Trip**

Outdoor Recreation offers a monthly casino trip to Pearl River Resort Dec. 17. The cost is only \$25 per person; includes \$20 in play credit at casino and transportation. Outdoor Recreation bus departs Exchange/Shoppette parking lot at 1:30 p.m. Any party of 10 or more may book transportation to casino anytime for \$25 per person. For more information, contact 434-2505.

**School Age Holiday Camp**

The Youth Center is offering camps for the holidays; Week one: Dec. 19-23 and Week two: Dec. 28-30. Camps will run from 7 a.m. – 6 p.m. daily. Cost based on family income. Register at the Youth Center by Dec. 12. For more information call 434-2504.

**Bingo at the Library**

The Library is offering Bingo every second Wednesday of each month at 4:15 p.m. For more information call 434-2934.

**Teen Adventure Camp**

Registration is now open for the 2017 NH White Mountain Winter Adventure Camps for military teens. Camps will be held in January for teens with disabilities and in February for teens without disabilities. Contact the Youth Center at 434-2504 for more information or register at www.nhmilitarykids.org.

**Circle Time**

A weekly Wednesday program at the Library is at 11:30 a.m. for ages 0-4. Learn rhythm, kinesthetic, and body language thru songs, dance, and activities. For more information call 434-2934.

**Fitness/Time Out Child Care**

The Child Development Center offers child care from 8:30 - 11:30 a.m. Tuesdays and Thursdays. The cost is only \$4 per hour. Sign up one week in advance at the CDC or contact 434-2479 for more information.

OH

WHAT

FUN

Dinner & Movie

at the Event Center/Columbus Club

December 14 5-7 p.m.

All-You-Can-Eat Buffet

Roast Beef Carving Station

Roast Pork Loin Carving Station

Mashed Potatoes w/ Loaded Option

Beef Gravy

Kernal Corn

Steamed Broccoli

Vegetable Medley

Saled Bar

Dessert

elf

Showtime: 5:30pm

\$12 Member, \$16 Non-Member, \$5 for kids 5-11, 4 & Under Free

For More Information

434-2489

JOINT FORCE SERVICES CLUBS

FORCE

**The Overrun Open Friday Nights**

The Overrun is open Fridays 4:30 p.m. until midnight. Bar menu includes chicken wing basket, chicken tender basket, club wrap, or buffalo chicken wrap. For more information, contact 434-2419.

**Story Time**

The Base Library offers Story Time every Friday at 11 a.m. for all ages. For more information, contact 434-2934.

**Cosmic Bowling Special**

The Bowling Center offers Cosmic Bowling for only \$12 per person every Friday and Saturday night from 5 – 8 p.m. You also may purchase individual games for \$3 per game with purchase of \$1.50 shoe rental. For more information, contact 434-3426.

**Free Wood at the Golf Course**

Wood is available at the Golf Course on Sundays from 8 a.m.-3 p.m. Contact the Golf Course Monday-Friday to arrange pick-up. Call 434-7932 for more information.

**Lawn Mower and Bicycle Repair**

Lawn mower repair is now available at Outdoor Recreation. The cost is only \$40 per hour plus parts; pickup and delivery available. Self-help bicycle repair is also available. For more information, contact 434-2507.

**Hobby and Craft Instructors Needed**

Do you have a hobby or craft project you can share with others? For more information, contact 434-7836.

**Referees Needed**

Referees needed for various sports at the Fitness Center. For more information or to sign up, contact 434-2772.

**Play Paintball**

Book your next paintball event at Outdoor Recreation. The cost is \$15 per person for a party of 10 or more; \$20 per person for party of 9 or less. You must purchase paint at Outdoor Recreation for \$45 per case of 2,000. For more information, contact 434-2505.

**Make Your Shopping Easier**

Force Support Squadron gift cards are available in increments of \$5 to fit any budget. They can be used at most Force Support Squadron facilities at Air Force installations worldwide and they never go out of style. Purchase your gift card at one of the following locations: Bowling Center, Golf Course or Youth Center. For more information, contact 434-3426.

**Take & Bake Pizzas at the Bowling Center**

Grab-and-go ready pizzas for you to take home and bake yourself are available at the bowling center. Save \$2 per pizza. Large and medium pizzas only.

**Interested in Sponsoring with Columbus AFB?**

Want your business to reach the 18,000 active duty military, family members, civilian employees and retirees living and working at Columbus AFB? If you are interested in event sponsorship or donations, please contact our sponsorship coordinator at 434-2337.

**Free Fitness Classes**

Free classes are available at the fitness center. Classes range from P90X, Hot Fusion, Jiu Jitsu and Floor Core & More. For more information on class schedules, contact the Fitness Center at 434-2772.

**RV Storage Lot**

Don't clutter your home space, park with us. Outdoor Recreation offers a great place to store your RV year around. You will have 24-hour access and can pay monthly or yearly. For more information, call 434-2505.

**Instructional Classes at Youth Center**

Youth Programs is offering piano lessons, guitar lessons, tumbling classes, dance classes, and martial arts instruction. Times and ages vary for all classes. Call 434-2504 or stop by the Youth Center for more information.

**Fitness on Request**

CAFB Fitness and Sports offers a truly comprehensive group fitness platform that is available all day and completely customizable to meet your needs with over 30 different classes on the Fitness on Request system. For more information, call 434-2772.

**Space A Lodging**

The Magnolia Inn usually has openings for Space A family and single units. Contact the lodging desk at 434-2548.

**Ride in Style**

If you don't want to leave your car at the airport over a vacation, we can help you out. Outdoor Recreation offers a shuttle service to the airport of your choice. Call 434-2505 for more information.

**Air Force Readiness Programs**

*(Editor's note: All activities are offered at the Airman & Family Readiness Center unless otherwise specified. For more information about any of the activities listed, call 434-2790.)*

**Wing Newcomers Orientation**

This brief is 8 a.m. – 12:15 p.m. Dec. 13 and is mandatory for newly arrived active-duty and civilian personnel. Spouses are encouraged to attend. The orientation is held at the Columbus Club. For more information or to register call 434-2790.

**Military Life Cycle**

The Military Life Cycle workshop from 1 - 2 p.m. Dec. 13 allows the VA contractors to explain to service members, whether first term, separating, retiring or a veteran, what services the VA offers and what they are able to provide throughout the member's military career and how to apply for benefits. For more information or to register call 434-2790.

**Troops To Teachers**

This workshop is 10:30 a.m. - noon Dec. 14. It is an informational workshop for members pursing or interested in a teaching career after the military. For more information or to register call 434-2790.

**Federal USAJobs Workshop**

This workshop at 10:30 a.m. Jan. 9 is on writing resumes, applications, and job search, using USAJobs. For more information or to register call 434-2790.

**Transition Assistance Program GPS Workshop**

This workshop is held 7:30 a.m. - 4 p.m. Jan. 30 – Feb. 3. The Transition Assistance Program Workshop has seminars on: Transition, Military Occupational Code Crosswalk, Financial Planning, Health Benefits, Mississippi Dept. of Employment Security, Dept. of Veterans Affairs, Disabled TAP, Dept. of Labor TAP portion. Preseparation counseling is required before attending. Recommend attendance is 8 – 12 months prior to separation/retirement. Spouses are encouraged to attend with their sponsor. For more information or to register call 434-2790.

**Pre-separation Counseling**

This counseling is a mandatory briefing for personnel separating or retiring, to be completed at least 90 days prior to separation. It may be completed up to 12 months prior to separation or retirement. The counseling is held daily at 8:30 a.m. It takes approximately 60 minutes. Please contact A&FRC, 434-2839/434-2790 for more information.

**Pre, Post Deployment Tour Brief**

These briefings are mandatory briefings for active-duty personnel who are either deploying or returning from deployment or a remote tour.

Volunteers gather cookie donations for Junior Airmen



U.S. Air Force photo by Elizabeth Owens

Team BLAZE volunteers bag cookies donated by the base populace in the youth center Dec. 5 at Columbus Air Force Base, Mississippi. The cookies were bagged and given to Airmen residing in the dormitories as part of the Airman Holiday Cookie Drive.

The briefings are held daily at the A&FRC. Pre-deployment is at 9:30 a.m., and post-deployment is at 1:30 p.m. Please contact A&FRC, 434-2839/434-2790 for more information.

**Survivor-Benefit Plan**

Are you nearing military retirement? The one decision you will need to make before you retire involves participation in the Survivor Benefit Plan. As with all good decision-making, you need to know the facts before you can make a sound decision, and be wary of anyone telling you they can offer you a better deal. Always get the true facts about the SBP before making up your mind. Additional details are available by calling (662) 434-2720.

**Military and Family Life Consultant Program**

The MFLC counselors provide non-medical counseling to help Airmen (both single and married), their spouses and other family members to cope with stressful situations created by deployments, reintegration, and life challenges such as martial issues, parenting, career stress and anger. All consultants are licensed mental health providers. Counselors can meet either on or off base. There is no charge for services and appointments can usually be made within one to two days. To contact the MFLC, call 662-364-0504.

**Volunteer Opportunities**

If you are interested in volunteering please contact the Airman & Family Readiness Cen-

ter. We have volunteer opportunities located throughout the base for a one-time event, special events, or on a continual basis. Volunteers are needed on base at the Youth Center, Child Development Center, Library, Golf Course, Medical Clinic, Chapel, Airman Attic, Thrift Store, the Retiree Activities office and many others. For more information please call A&FRC at 434-2790.

**Air Force Recovery Coordination Program**

The Recovery Coordination Program streamlines and improves the way care and support are delivered to wounded, ill, and injured Airmen and their families. The RCP provides the support of a Recovery Care Coordinator who guides the Airman and family along their road to recovery. Those eligible include wounded, ill and injured Airmen who: (1) have a serious illness or injury (2) are unlikely to return to duty within a specified amount of time (3) may be medically separated from the military. Additional details are available by contacting the Columbus AFB RCC at DSN: 493-3399, Office: 334-953-3399 or tim.griggs.1.ctr@us.af.mil.

**Personal Financial Readiness**

Make the most of your money. Contact De- lores Sherman, Personal Financial Counselor, for an appointment at 426-2527, or 434-2790. She can help manage finances, resolve financial problems, and reach long-term goals such as getting an education, buying a home and planning for retirement.

**Learn How to Read Your LES**

Having a hard time understanding your Leave and Earning Statement? Need a refresher so that you can mentor your subordinates on their entitlements? Finance has you covered. If you would like for Finance to come to your next CC call or Professional Organization event, you can contact Master Sgt. Sabrina Spriggs at DSN 742-3068 or Senior Airman Julianna White at DSN 742-2715.

**DRMO**

Recycle first by using the Defense Reutilization and Marketing Office as your facility's source of supply. Authorized personnel may retrieve property free of charge if the property is still physically located here in Base Supply and marked at DRMO facilities. Other DRMO processing is available via the web at www.drmo.dla.mil. Cost of shipping will apply. Please call Inspection at 434-7231 to review DRMO property or Stock Control at 434-7197 with questions or concerns you may have. Parking and assistance is available in the back of building 158.

**Saint Leo University**

SLU offers on-base classes in psychology, criminal justice, and business administration. Online and CD-ROM classes are also available. Call Saint Leo at 434-8844 (dial 99 on-base) or stop by room 120 in building 926 (old Personnel building).

**Chapel Schedule**

Whether you are new to Columbus Air Force Base or have been around for a while, our parish communities welcome you to join us as we worship, fellowship, and encourage one another. For more information, please call 434-2500.

**Catholic Community**

**Sundays:**  
3:45 p.m. – Religious Education, grades K-9 (Chapel Annex)  
4 p.m. – Choir Practice (Chapel Sanctuary)  
4 p.m. – Confession (or by appointment)  
5 p.m. – Mass w/Children's Church Fellowship Dinner after Mass on 1st and 3rd Sundays of the month  
**Tuesdays:**  
11:30 a.m. – Daily Mass  
**Wednesdays:**  
11:30-12:30 p.m. – Adoration

**Protestant Community**

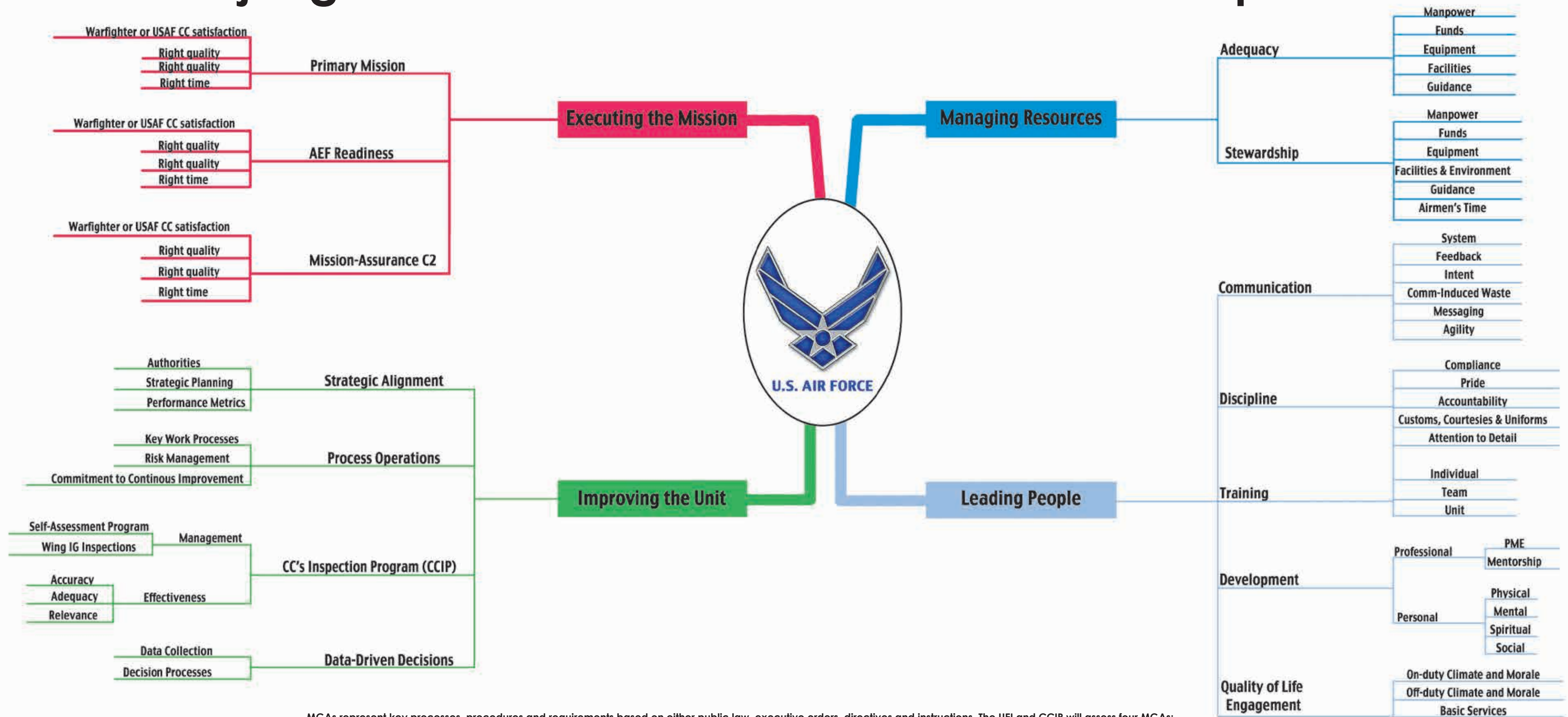
**Sundays:**  
9 a.m. – Adult Sunday School (Chapel Library)  
10:45 a.m. – Traditional Worship Service  
**Tuesdays:**  
5 p.m. – Student Pilot Bible Study (Chapel Library)  
**Wednesdays:**  
4 p.m. - Music Rehearsal

**Ecumenical services**

**Wednesdays:**  
6 p.m. – AWANA, a religious education program for children ages three years old to 6th grade  
6 p.m. – Adult Bible study on the Gospel of John  
6 p.m. – Youth Group



# Major graded areas of the Unit Effectiveness Inspection



MGAs represent key processes, procedures and requirements based on either public law, executive orders, directives and instructions. The UEI and CCIP will assess four MGAs: Managing Resources; Leading People; Improving The Unit; and Executing The Mission. These MGAs and sub-areas come directly from AFI 1-2. See chapter three for more information.