

“Produce Pilots, Advance Airmen, Feed the Fight”

Vol. 36, Issue 47

Columbus Air Force Base, Miss.

November 21, 2012

Upcoming Inspection



72

3 Excellents
3 Zeros
100%
Accountability

Days until the CUI

News Briefs

Enlisted Promotions

The next Columbus AFB Enlisted Promotions will take place Nov. 29 at 4 p.m. at the Columbus Club.

Native American History Luncheon

The Heritage Council will be hosting a Native American History Luncheon Nov. 29 at 11:30 a.m. at the Columbus Club. The guest speaker for this event will be Cheriena Ben, Mississippi Band of Choctaw Indians, Pearl River representative.

Class 13-03 Assignment Night

The Specialized Undergraduate Pilot Training Class 13-03 Assignment Night will be held Nov. 30 at 5 p.m. in the Columbus Club.

Inside



Feature 8

The 37th Flying Training Squadron Bengal Tigers are highlighted in this week's feature.



Capt. Jaclyn Sullivan, 14th Civil Engineer Squadron briefs Terry Yonkers, Assistant Secretary of the Air Force for Installations, Environment and Logistics on the state of the Columbus Air Force Base Fitness Center. Yonkers said that the size, utilization and age of the building made an impression on him and that he believes it needs replacement.

Yonkers suggests saving without sacrifice

Senior Airman Chase Hedrick
14th Flying Training Wing
Public Affairs

Terry Yonkers, the Assistant Secretary of the Air Force for Installations, Environment and Logistics, visited Columbus Air Force Base Nov. 14 to get a better understanding of Columbus AFB and share his thoughts on ways for Air Force installations to innovate and save resources, taxpayer dollars and possibly jobs.

“We are looking for good ideas in our Air Force to be able to afford our Air Force so that we don't have to sacrifice

manpower and force structure... If we can reduce our overhead; turning out lights, being careful about the way we use water, looking at some of these technologies that can leverage dollars for us, that means that we don't have to give Airmen pink slips, in the contractor sense, in the civilian sense, in the military sense. And that we don't have to take 300 airplanes out of the inventory to make ends meet like we did in the FY13 budget.”

Yonkers said the cuts to manpower and Air Force inventory was driven by the Budget Control Act of 2011 reducing the Air Force total obligation authority from \$120 billion to \$110 billion. He compared

the cut to a 10 percent pay reduction, while still trying to make ends meet.

To help prevent the same impact from future budget cuts the Air Force is working to reduce the amount of resources, including energy said Yonkers. At the October Air Force Association breakfast the Deputy Assistant Secretary of the Air Force for Energy, Dr. Kevin Geiss, noted that in Fiscal Year 2011, the Air Force spent \$9.7 billion on energy. To reduce energy expenditures and avoid cuts, programs such as military housing Utility Allowance are being put in place to help

See YONKERS, Page 2

COLUMBUS AFB TRAINING TIMELINE

PHASE II				PHASE III				IFF				WING SORTIE BOARD			
Squadron	Senior Class	Squadron Overall	Track Select	Squadron	Senior Class	Squadron Overall	Graduation	Squadron	Senior Class	Squadron Overall	Graduation	Aircraft	Required	Flown	Annual
37th (13-12)	2.71 days	2.21 days	Jan. 16	48th (13-03)	1.17 days	1.62 days	Dec. 14	49th (13-CB)	1.02 days	2.75 days	Dec. 19	T-6	1,152	1,007	3,419
41st (13-11)	3.44 days	3.32 days	Dec. 11	50th (13-03)	2.15 days	-0.30 days	Dec. 14					T-1	401	393	1,458
												T-38	448	505	1,830
												IFF	328	142	578

The graduation speaker is Lt. Gen. Glen Moorhead, USAF Ret.

YONKERS

(Continued from Page 1)

create a culture of saving resources said Yonkers.

"We're trying to make sure that Airmen are conscious about taking personal responsibility about natural resources like energy. One way to bring that to consciousness is to hand out mock bills in military family housing," said Yonkers. "If you don't know that you're spending \$500 a month for electricity because the government is paying for that, why are you going to be sensitive to whether or not you turn the lights off or take a two hour shower in the morning?"

Columbus AFB has completed the Utility Allowance mock billing, moving into the next stage with real utility bills to financially reward energy conscious Airmen and encourage them to bring those habits to the workplace.

"If you're one of those Airmen or one of those families that does turn off the lights and you spend \$20 on electricity every month, you get to keep all the rest," said Yonkers. "That's what we're trying to get to is that behavioral change, and one way to do it is to make you responsible for managing the resources that you can manage in your household, let alone when you get to work."

As Airmen become energy savvy at home, Airmen at work are searching for other ways to save money. Part of the \$9.7 billion the Air Force spent on energy in FY11 included 2.5 billion gallons of aviation fuel. Yonkers said that the search for alternatives to traditional fossil fuels have been successful, including a field-tested biofuel.

"What we're talking about uses cellulose. Basically anything that's plant material that has cells in it you can convert into jet fuel," said Yonkers. "Right now we're burning 50 percent conventional fossil fuel, and we're utilizing these alternative fuels in a 50/50 mix. We're flying the Thunderbirds on it, we're flying A-10's on it, we're flying C-17's on it, we're flying C-130's on it and we're refueling with it."

The Air Force is also seeking out public-private and public-public partnerships to decrease sections of Air Force infrastructure and partner with municipal service providers.

"Cities operate the same way as an air base does so why not combine forces to the extent that it makes sense and doesn't detract from readiness and doesn't detract from the mission set to find a way that saves them money and saves us money," he said.

Communities provide more than opportunities for services said Yonkers,

who said he believes local citizens, civic leaders, and elected officials who support Airmen are a central part of the Air Force, and great Americans.

"The outpouring of support from the communities makes a huge difference. Whether it's helping us secure clear zones or complete land trades so we can consolidate functions to make our air bases a bit more efficient and get at that overhead," said Yonkers. "It's the honorary commanders, it's the local citizens, the civic leaders, congressional delegations, governors, you name it, they all come together and they rally around our air bases and they provide unbelievable support to our Airmen and our wing commanders to help us get the job done."

When asked about his impression of Columbus AFB Yonkers said he was impressed by the base's plan for consolidating functions and facilities, the amount of activity on the base's runway and the mission.

"This is one of the pivotal points in the United States Air Force where we train pilots to go to the war, so that was an eye opening experience," said Yonkers. "I wasn't quite sure what I was going to see when I got here, but every time I get out of the Pentagon, I learn by putting eyes on."

SILVER WINGS

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Submission Deadline

The deadline for submitting copy for next week's SILVER WINGS is noon Monday. Articles may be dropped off at the public affairs office or e-mailed.

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Submit all advertising to the Columbus, Miss., Commercial Dispatch advertising department one week prior to desired publication date. The advertising department can be reached at (662) 328-2427.

Mon	Tue	Wed	Thur	Fri	Sat/Sun
26	27	28	29	30	1/2
			Native American History Luncheon, 11:30 a.m. @ Club Enlisted Promotions, 4 p.m. @ Club	Class 13-03 Assignment Night, 5 p.m. @ Club	
3	4	5	6	7	8/9
Services Transformation Base Visit (3rd-8th) Base Cookie Drive, 6:30 a.m. @ Club	Hearts Apart, 4:30 p.m. @ AFRC		Base Christmas Tree Lighting, 5:15 p.m.		Hanukkah

Long Range Events

Dec. 10-14: Night Flying Week
Dec. 11: CSC Holiday Social
Dec. 11: Newcomer's Orientation
Dec. 11: Class 13-11 Track Select
Dec. 14: Class 13-03 Graduation
Dec. 24: AETC Family Day
Dec. 25: Christmas Day
Dec. 31: AETC Family Day
Jan. 1: New Year's Day
Jan. 8: Enlisted Calls
Jan. 8: Hearts Apart
Jan. 10: Civilian call
Jan. 11: Officer Call
Jan. 11: Class 13-04 Assignment Night
Jan. 15: Newcomer's Orientation
Jan. 16: Class 13-12 Track Select
Jan. 17: Dorm Dinner

Angel tree at BX



U.S. Air Force photo/Senior Airman Chase Hedrick

An angel tree for the children of Columbus Air Force Base has been placed in the Base Exchange lobby. Angels are listed with the child's gender and age, with some including clothing sizes and gift wishes. Angels numbered the same with additional letters (i.e. 1a, 1b) represent different children in a family. Your gift(s) may be dropped off unwrapped with any BX representative before Dec. 17 with the angel number included. If you choose to take an Angel, but later decide that you no longer wish to support the program, please return the angel to the tree or give it to a First Sergeant to ensure no child goes without.

Cox speaks to newest Air Force aviators

Airman 1st Class Charles Dickens
14th Flying Training Wing Public Affairs

The Director, Strategy, Policy, Programs, and Logistics, U.S. Transportation Command, Scott Air Force Base, Ill. visited Columbus Air Force Base to speak during the Specialized Undergraduate Pilot Training Class 13-02 graduation Nov. 16.

Maj. Gen. Samuel Cox congratulated the newest aviators on their achievement in career progression, gave them a few tips for their future careers and provided insight into the Air Mobility Command.

"From now on, every time you get on a commercial airplane you're going to hope, you might even pray, that the pilots in the front have food poisoning," said Cox. "You're then going to hope that over the PA they say 'Do we have a pilot aboard the aircraft?' so that you can say 'Well yes, I am!'"

Cox said that the Air Force offers an incredible amount of opportunities to its Airmen and that all service members have a chance to continue making a difference.

"This is just the start on a journey and there are a lot of things that you have the potential to do," said Cox. "The people that are going to get to take advantage of opportunities are the ones that come prepared. You always have to continue to work hard and make sure that you're as prepared and knowledgeable as possible so that when that opportunity does present itself you're one of the ones they're looking at."

The major general stressed that everyone has a part to play in supporting the Air Force and contributing to the joint fight.

"The combat Air Force is a very important part of what we do," said Cox. "All of us have our niche and things that we need to accomplish on behalf of the nation and the combat Air Force is a critical piece of that."

Cox spoke on some of the ways AMC Airmen support the Air Force and people around the globe.

"They really have an opportunity to make a huge difference in people's lives," said Cox. "During certain periods of the year something is going to happen and we're going to be required to do some kind of humanitarian act. There's something going on all around the world that we're able to help contribute to."

All pilots have their own role in the mission of the Air Force, whether it is humanitarian relief,



U.S. Air Force Photo/Airman 1st Class Charles Dickens
Maj. Gen. Samuel Cox, Director, Strategy, Policy, Programs, and Logistics, U.S. Transportation Command, Scott Air Force Base, Ill. speaks to Specialized Undergraduate Pilot Training Class 13-02 during their graduation Nov. 16. Cox gave the newest aviators congratulations on their achievement of completing pilot training, pointers for career progression and told them about the Air Mobility Command.

combat support or everything in between. Regardless of the airframe, the newest pilots will help fuel the fight in their own way.

"What you're going to do next is really important, don't rest on your laurels," said Cox. "You've worked really hard to get to the point that you're at today. Be the most professional aviator you can."

14TH FLYING TRAINING WING DEPLOYED

As of press time, 55 TEAM BLAZE members are deployed worldwide. Remember to support the Airmen and their families while they are away.



Security and policy review

Did you know that as a military member you must coordinate all information relating to speeches, presentations, Academic papers, multimedia visual information materials and information proposed for release to a publicly accessible Worldwide Website with exception of Air Force publications through the 14th Flying Training Wing Public Affairs Office? For more information contact the 14th FTW/PA at 434-7068.

Traffic changes on Columbus AFB

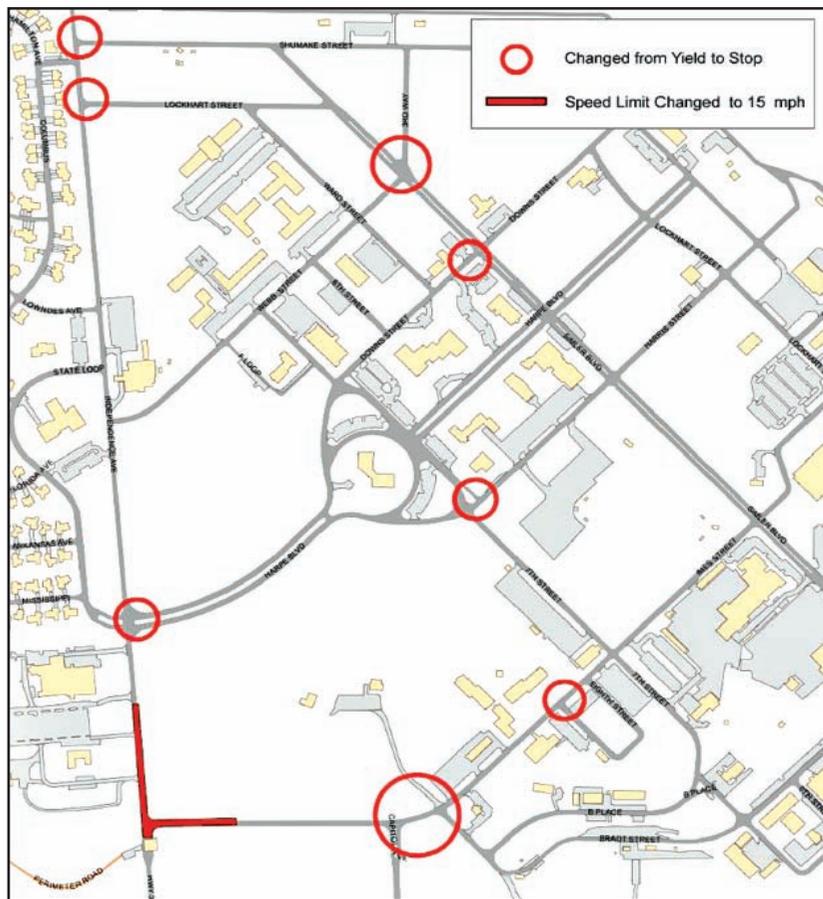
14th Flying Training Wing Public Affairs

Yield signs for eight intersections on Columbus Air Force Base were replaced with stop signs on Nov. 14.

The Columbus AFB Traffic Safety Coordination Group found conflicting yield and stop signs in addition to intersections not compliant with transportation rule sets. This prompted a closer look at the issue before replacement of the yield signs.

A 15 MPH speed limit on Independence Ave. and Imes Street near the south gate vehicle barriers has also been added and extended to meet requirements.

The 14th Security Forces Squadron will issue warnings for a short period to allow adjustment to the traffic changes. Please be extra alert in the next few days as the traffic safety signs are changed. Stop signs previously in place will still be enforced as usual.



Wingman Day stresses resiliency



U.S. Air Force Photo/Airman 1st Class Charles Dickens
William Sherman, Community Support Coordinator speaks to 14th Flying Training Wing Staff Agencies and 14th Mission Support Group Airmen during the Air Education and Training Command Fall Wingman Day briefing Nov. 15 in the Kaye Auditorium. Sherman coordinated the AETC Fall Wingman Day as the Base Resiliency Program Manager.

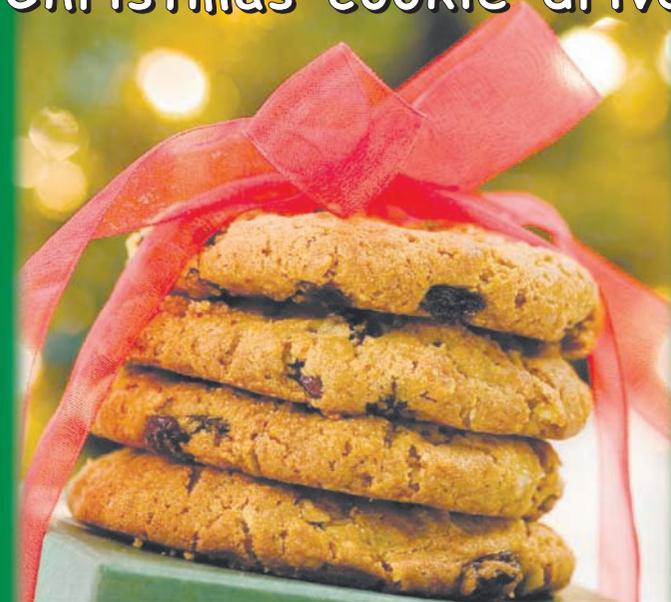
Airmen gobble up Dormsgiving meal



U.S. Air Force Photo/Airman 1st Class Charles Dickens

Airmen grab platefuls of hot food during the 2012 Dormsgiving Nov. 15 in the Chapel Annex. Dormsgiving is a Thanksgiving-themed Dorm Dinner that gives enlisted Airmen that live in the dormitories a chance to eat a hot meal.

Christmas cookie drive



Help provide our unaccompanied personnel with fresh home-baked treats this holiday season! Bake or buy cookies, brownies, fudge, etc. and deliver them to the Columbus Club between 6:30 and 9 a.m. on Monday, December 3rd. All baked goods must be packed in a formed, disposable container that does not need to be returned. Volunteers to help pack and deliver the cookies are welcome. Please contact Mai Lan Isler at 434-0288 or at mattisler@aol.com to volunteer or ask questions. Thank you for support!

AETC

(Continued from Page 10)

AETC intends to implement all or part of 45 of these recommendations. The single remaining recommendation, which suggests adjusting the length of BMT, is undergoing review in a separate forum.

Leadership: Five of the findings and 15 of the recommendations contained in Woodward's report dealt with leadership and oversight within BMT. According to the report, insufficient oversight contributed to a culture where incidents of misconduct developed.

"Fixing these problems will require leaders who foster and promote a professional culture by directly engaging with instructors and trainees every day," said Woodward. "In short, leaders must be an integral part of the training process from start to finish, building a climate of respect and discipline through action and example."

The command has already implemented several of the leadership recommendations including increasing leadership visibility and officer oversight.

Selection and Manning: The findings and associated recommendations for MTI selection and manning included decreasing the student to instructor ratio, increasing the number of female MTIs, adding additional leadership positions and providing formal guidance and requirements for the MTI screening and selection process.

"Because MTIs are particularly influential in imprinting our values on our

youngest Airmen, and the workload associated with MTI duty is extremely high, candidates must be carefully screened," Woodward said. "In addition to experience in the operational Air Force, suitable applicants must meet a number of demanding requirements that indicate they are likely to succeed in this challenging special duty."

Training and Development: The existing instructor training program provides the foundation for the BMT MTI force, but the CDI investigation indicated areas where enhanced training and professional development would be beneficial. Recommendations in this area included a "back to basics" program that emphasizes Air Force core values and NCO professional standards of conduct, as well as specialized training for BMT leadership.

AETC will address these recommendations by emphasizing leadership as a core competency in the MTI qualification training course, by increasing the focus on mentorship and by developing a BMT deliberate development program, among other things.

Reporting, Detection and Climate: The CDI review identified an MTI culture that emphasized fear and power over trust and respect. Findings in this area also highlighted a lack of consistency in accountability, poor detection of misconduct and a lack of a formalized reporting process.

"For some MTIs, the power they hold over impressionable young men and women may tempt them to consider unprofessional conduct," said Rice during his review of the CDI report. "Our efforts are focused on

detering, detecting and preventing this behavior in the future, while strengthening BMT leadership and the MTI culture.

Recent command emphasis has been effective in this area according to surveys. Results indicated that 93 percent of trainees felt comfortable reporting misconduct and more than 95 percent believe leadership made reasonable efforts to stop sexual assault.

Policy and Guidance: During their investigation, the CDI team reviewed policy and guidance regarding prevention, detection, and handling of sexual assault, sexual harassment and unprofessional relationships in basic military training. Recommendations in this area included reducing barriers to reporting misconduct, greater situational awareness and fair, just, and equitable enforcement of instructions, policies, and guidance regarding unprofessional conduct.

In addition to recommendations outlined in the report, Rice directed the creation of a Military Training Oversight Council designed to provide enduring guidance to BMT leadership and advise the AETC commander on strategic issues affecting safety, good order and discipline and training.

"We owe it to our Air Force, our Airmen, and our nation to get this right," said Rice. "Ensuring that we do not find ourselves looking at these same problems again is a top priority."

THANKFULNESS

(Continued from Page 5)

common defence, promote the general Welfare, and secure the Blessings of Liberty to ourselves and our Posterity, do ordain and establish this Constitution for the United States of America," the document states in its opening lines.

While some of its framers regarded the Constitution as far from perfect, they did recognize the importance of its existence — if not the effect it would have on the world and generations to come.

"I confess that there are several parts of this constitution which I do not at present approve, but I am not sure I shall never approve them," wrote Benjamin Franklin in a speech he wished to give prior to the signing of the Constitution's final draft. "In these sentiments, Sir, I agree to this Constitution with all its faults, if they are such; because I think a general Government necessary for us..."

An imperfect document for an imperfect world; but, from its pages came the birth of a nation that would idealize the principles of a democratic society. As I moved on from the oak tree, I realized what I was most thankful for this holiday season.

I was thankful for liberty. I was thankful for freedom. I was thankful for the sacrifices made by countless people throughout hundreds of years to lead us to the point where I could walk freely across the land and appreciate the rich history behind it. I was thankful for those who came before me who contributed to the shaping of this nation.

But, most importantly, I was thankful for America.

Back from the depths: Court martial, jail time, return to duty — What I learned through it all

Airman 1st Class Vernon Smith
56th Medical Support Squadron

LUKE AIR FORCE BASE, Ariz. — When the military judge told my defense counsel and me to stand for the announcement of my sentence, my heart stopped, and my stomach sank. I thought about my son, my brothers and my fellow Airmen. I hoped and prayed that my 18 years of service were not about to end. And I felt sadness and regret about what I had done and the impact it had on others. I waited, and those silent moments felt like hours.

"This court-martial sentences you to be reduced to the grade of E-3 and to be confined for 90 days," the judge said in a booming voice. As he stood and left the courtroom, I felt humbled. I would spend the next three months behind bars, but I hoped that my military career would survive.

I am a better father and Airman because of my court-martial. Back in April, I did not understand how much alcohol had consumed my life. When I was in Las Vegas with my girlfriend, we got in a fight after a long day of drinking. Eventually, it became physical. I pushed her, hit her and put my hand over her face. I pled guilty at my court-martial because I knew what I did was wrong. In fact, I regret those things to this day. I should have never acted that way and should have never let alcohol affect me so much.

During my time in the Air Force, I have deployed to Honduras and Southwest Asia. I ran the hematology section of the medical laboratory at Tinker Air Force Base, Okla., and managed the H1N1 swine flu testing program while deployed. I achieved the rank of technical sergeant. Here at Luke, I worked hard in the medical laboratory and tested for infectious agents. In fact, I may have drawn your blood at some point for testing. I learned everything I knew about serving in the Air Force from great commanders, chiefs, supervisors and fellow Airmen.

But I learned the true error of my ways during my time in confinement. If you did not know it already, we have a jail right here on Luke Air Force Base. It is over by Club Five Six inside the security forces building. It's a lonely place. There are three cells with their own sink and toilet, one shower and a general population room. The first 72 hours were the hardest, because I was alone in a segregation cell with nothing else. During the days in segregation, I was required to sit on my bed — I was not permitted to lie down until it was nighttime. The rules were strictly enforced, so I was alone to consider what I had done.

After I got out of segregation, I spent 16 hours a day in the general population room, which is just a bit bigger than your average medical examination room. It has some old books and magazines, a small

TV in the corner of the room, plastic seats and a metal table for writing and eating. I was monitored every second of every day, and there were no windows to the outside world. When you're in jail, all you can do is think — think about what you could have done differently and how you want to change.

The reason I am writing this article is to inspire my fellow Airmen to change their ways before they get in as much trouble as I did. I learned a few lessons while in jail that I want to share with you.

First, put yourself and your family first. When I say "put yourself first," I don't mean you should ignore the needs of others or the needs of the Air Force. What I learned is the importance of caring for yourself and being happy with who you are. Today, I have learned to forgive those who have wronged me. I surround myself with people who love me. I've also been re-energized to focus on the things that matter — my son, my family, my career in the Air Force and my future. By putting yourself and your family first, you will see how achieving great things in life (and in the Air Force) will benefit you forever.

Second, realize that alcohol affects you and those you care about. I don't blame alcohol for what I did — I made bad decisions and hurt those around me. But I realized how much alcohol can bring out the bad in me. I had deep-seeded anger that alcohol brought out in a way I didn't know how to control. Now that I am happy with myself, I know to keep alcohol out of my life so that I can improve myself and care for my family.

Finally, count your blessings. Every day you're on this earth and free to serve in the greatest Air Force the world has ever known, you are blessed. You may not know the degree of that blessing until it's gone. Take the time today to appreciate your Air Force service and thank your friends, supervisors and mentors. You have an amazing opportunity to serve your country, and I feel honored to still be serving alongside each and every one of you.

Today, I no longer work in the lab. Instead, I have to earn back the trust of my command. I am working with facilities management at the hospital, spending every day trying to show how much I've learned and how much I want to continue to serve in the Air Force. I have some great lessons to share, and I want all my fellow Airmen to learn from my mistakes. So if you are ever at the clinic, feel free to find me and ask about my experiences. If you can learn from my mistakes, the 90 days I spent in jail will not only have been a punishment for me — they would be a lesson to everyone.

For more information about the legal process or other disciplinary issues, call Capt. Joshua Traeger or Staff Sgt. Nicole Moore at the Area Defense Counsel at (623) 856-6701.

Thankfulness and an oak tree

Senior Airman Jarad A. Denton
633rd Air Base Wing Public Affairs

JOINT BASE LANGLEY-EUSTIS, Va. — What are you thankful for? The question followed me the entire, extended weekend, as I struggled to write this article. It followed me as I made my way through the historic sites of Virginia.

The air was unseasonably warm for November, as I walked through the remnants of Jamestown, Va. — America's first permanent English colony. The ground crunched beneath my feet as my shoes pressed into sand, dirt and stone that had seen the likes of such historical figures as John Smith, John Rolfe and Pocahontas.

As I weaved my way between brick foundations which had once been homes, my eyes caught sight of an oak tree that seemed strangely out of place. It was a live oak, dedicated June 15, 1965 to mark the 750th Anniversary of the sealing of the Magna Carta.

It seemed strange that a tree would be planted at Jamestown to honor a document written in a country which unsuccessfully tried to squash our own pursuit of freedom. However, during the American Revolution, the Magna Carta acted as both an inspiration and a justification for the defense of liberty.

It was June 15, 1215 in a field at Runnymede, England when King John pressed his seal into a document that would change the world forever. Written by a group of rebellious barons, the document sought to protect their rights and property against a tyrannical king.

"No freeman shall be taken, imprisoned, disseised, outlawed, banished, or in any way destroyed, nor will We proceed against or prosecute him, except by the lawful judgment of his peers and by the law of the land," the document stated. "To no one will We sell, to no one will We deny or delay, right or justice."

Similarly, the colonists, who had etched their mark into America from humble beginnings, believed and demanded the same rights as Englishmen. These rights, which were guaranteed in the Magna Carta, were later drafted into the U.S. Constitution and the Bill of Rights. Centuries later, the Magna Carta is still regarded as one of the most important legal documents in the history of democracy.

"The democratic aspiration is no mere recent phase in human history," said President Franklin D. Roosevelt during his 1941 Inaugural address. "It was written in the Magna Carta."

The Magna Carta was more than just our history, I thought as I enjoyed the shade the oak provided. It could not be left to wither and turn to dust in the wind, especially during a month when people began looking into the things they were thankful for. This was more than our history — it was our identity. For a mere 180 years after Jamestown was founded in 1607, and some 300 miles north, a group of men came together inside the State House at Philadelphia to revise the Articles of Confederation.

From those articles, through a series of discussions and debates, an entirely new government was formed — with the Constitution as its guiding light.

"We the People of the United States, in Order to form a more perfect Union, establish Justice, insure domestic Tranquility, provide for the

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BARGAIN LINE

The deadline for submitting ads is noon Monday before the desired publication date. Ads turned in after the deadline will run the following week. Ads can be mailed to or dropped off at the public affairs office in the 14th Flying Training Wing Headquarters building, e-mailed to silverwings@columbus.af.mil or faxed to 434-7009. Calling Ext. 7068 by noon Monday can extend the run date of ads already submitted. Silver Wings reserves the right to limit ads based on content, space and frequency of requests. Advertisements for private businesses or services providing a continuous source of income may not appear in the Bargain Line. They may, however, be purchased through The Commercial Dispatch, 328-2424.

Transportation

For sale: 2009 Toyota RAV4 SUV, Sandy Beach Metallic with Sand Beige Interior. One owner with only 33 thousand miles and in excellent condition. Super nice RAV4 with a 2.5L four-cylinder engine, four-speed automatic, 4x2, side and curtain airbags, stability control, traction control, plus AM/FM CD, power mirrors, keyless entry, security system plus many more options. Great gas mileage and factory warranty. Must sell. \$16,900 or best offer. Call 327-1205.

For sale: 2009 Honda Ridgeline SUV/pick-up with 31 thousand miles. Dark cherry ivory with beige interior, anti-lock brakes, four-wheel drive, AF/FM six-disc CD changer, five-speed automatic transmission with overdrive, custom side step bars, aluminum wheels,

Michelin tires, power side mirrors, 3.5 liter 24-valve VTECH V6 engine, Ridgeline custom floor mats, child safety locks, locking/limited slip differential, cruise-control, four-wheel disc ABS brake system, multi-zone air conditioning, rear head air bag, great gas mileage. \$22,900 or best offer. Call 327-1205.

For sale: 1991 Mazda Protégé. Very dependable, great gas mileage, great work car. Call 434-8695 after 5 p.m.

For sale: 1997 Chevy Silverado pick-up with camper shell. Only 64,679 well-maintained miles. Looks like new. \$6,000 or best offer. Please call 244-8856.

Miscellaneous

For sale: Accessories for 2004 Nissan Titan King Cab: Tinted in-channel (not stick-on) side window visors, \$35 per

pair; two-inch trailer hitch cargo carrier, \$125; front tow hooks, \$75 per pair; key fob, \$40; Utili-track Channel System, five rails, hardware, tie-down cleats, sliding bed extender, sliding bed divider/rear window guard, \$750. All in excellent condition. Please call 240-0226.

For sale: Smith and Wesson .357 Magnum revolver, highway patrolman model, with black holster and several rounds of ammo, \$650; pocket knife collection, bought new and never used, still in boxes, \$10 per knife. Call 328-4374.

For sale: 2.1 acres of land on Wood Road in Caledonia. Lot is clear and ready for building. Call 356-6844.

Sale

Sale: Barely used pristine Badcock formal dining room set, table with leaf,

eight chairs (two are armchairs), matching China cabinet, asking \$750. Also have coffee table, sleeper sofa, entire office (black L-shaped desk with computer storage and file cabinet), large oak L-shaped desk, plush chair, printer stand/small bookshelf, two bathroom hutches, Troy gasoline push lawn mower (self propelled), gasoline weed wacker. Come by to see and make offer(s)! Call (850) 628-3663.

Lost and Found

Man's wedding ring found at Multimedia studio. Must be able to describe. Call 434-2444.

Visit us online!
www.columbus.af.mil

Base News

2012 Columbus AFB Holiday Cookie Drive

The Columbus AFB annual Holiday Cookie Drive will take place on Monday, December 3, 2012. As the holidays approach, let's provide our single and unaccompanied personnel with home-baked goodies. Cookie donations will be accepted beginning at 6:30 a.m. the morning of Dec. 3 at the Columbus Club. There will also be collection boxes in squadrons around the base. For more information, please contact Mai Lan Isler at 434-0288, or Dawn Westphal at 434-6003.

Tax Volunteers

The Columbus AFB Tax Center will open in late January and we are looking for volunteer tax preparers and center assistants. All of our volunteers play a critical role in assisting service members, retirees and dependents complete and file their tax returns. This service helps our clients obtain the refunds they have earned! We welcome volunteers with special skills or training, and would appreciate your expertise. However, training will be provided on the latest tax preparation forms and software, so prior experience is not required. Great volunteers are individuals who have prepared their own tax returns; are comfortable with computers; are willing to learn; and enjoy working with people. If you want to become a trained tax preparer or volunteer in any other way, please contact Capt Wells in the legal office at 662-434-7030 to register.

Retiree Affairs Coordinator Needed

Volunteer needed 2 to 3 days per week to assist with advising military retirees on benefits are provided. The Retiree Affairs office is established to coordinate, establish and staff an office on an active-duty, reserve or guard base through command channels that will assist retirees with myriad actions. These actions include: serving as information center for space-available travel, Tricare, base services, etc.; offering referrals for financial-assistance and pay matters; counseling active duty Airmen nearing retirement; and providing literature on retirement issues. Another major activity involves working with base agencies to conduct Retiree Activity Day events. If interested, contact Linda Dodson at 434-2314 or linda.dodson@columbus.af.mil

The Base Thrift Shop

The Base Thrift Shop is open on Tuesdays and Thursdays from 9 a.m. to 1 p.m. Consignments until noon. The Thrift Shop is non-profit and all proceeds benefit CAFB Community. It is located in building 530. Phone: 434-2954.

Airman's Attic

The Airman's Attic is open Tuesdays/Thursdays 10 a.m.-2 p.m. and Saturdays 10 a.m.-noon. The Attic serves junior enlisted members (E-1 through E-5) with uniforms and basic household items at no cost. Donations of uniforms, household goods, family clothing, maternity, infant care items and furniture are welcomed. Please coordinate furniture or other large donations with the staff during business hours.

The Attic is located in building 530, across from the Thrift Shop. For any questions, please call 434-1614.

Contraceptive Counseling Class

There are currently many safe and effective options for preventing or delaying pregnancy. The staff of the 14th Medical Group, wants to make sure you have the information you need to make your best choice. The Family Health Clinic is now offering a Birth Control Counseling Class covering topics ranging from natural family planning to tubal ligation. The class is offered once a month and taught by a Women's Health Provider and a Registered Nurse. Classes will be held at the Koritz Clinic, the last Friday of each month from 9 to 10:30 a.m. Please call the clinic appointment line at 434-2273 to reserve your spot in the next Birth Control Counseling Class.

FREE Computerized CLEP Exams

Computerized CLEP testing is available at the Mississippi State University Assessment and Testing Center (<http://www.ats.msstate.edu/testing/>). Military members will NOT be charged a fee for the first-time administration of any CLEP exam. However, retakes of CLEP exams must be paid for by the military member. DANTES (DSST) paper-based exams will continue to be administered in the CAFB Ed Office. Please call 434-2562 or 434-2563 for more information.

Airman and Family Readiness Center

(Editor's note: All activities are offered at the Airman & Family Readiness Center unless otherwise specified. For more information about any of the activities listed, call 434-2790 or email afrc@columbus.af.mil.)

Military and Family Life Consultant Program

MFLC consultants provide a non-medical counseling to help Airmen, (both single and married) their spouses and other family members to cope with stressful situations created by deployments, reintegration, and life challenges, such as martial issues, parenting, career stress and anger. All consultants are licensed mental health providers. Consultants can meet either on or off base. There is no charge for services and appointments can usually be made within one to two days. To contact the MFLC call 364-0504.

Self-paced Tutorials

Available on MS Office 2007 Suites; Access, Excel, Outlook, PowerPoint, Word and Windows Vista. Set your own learning pace at your AFRC.

Relocation assistance

Weekly workshop on programs, services and resources available through the Airman and Family Readiness Center held every Wednesday from 9 a.m. to 10 a.m. Topics of discussion include preparing for a move, environment/cultural issues or needs, adaptation and community awareness.

Employment Workshop

Workshop on local and base employment opportunities, held every Wednesday at 1 p.m.

Sponsorship training

An electronic version of sponsorship training called eSponsorship Application and Training (eSAT) is now available. It can be found on the MilitaryINSTALLATIONS homepage <http://www.militaryinstallations.dod.mil>, under "Are You a Sponsor?"

Survivor-Benefit Plan

One of the best feelings about retiring from the military Service is to know you are guaranteed a lifetime income as the result of a successful career. What about your spouse or dependent children? If you die, what guarantees do they have? Enrolling in the SBP prior to retiring will ensure they will have guaranteed income after your death. Additional details are available by calling your SBP Counselor Jamey Coleman at 434-2720.

Pre-Separation Counseling (DD Form-2648)

Mandatory briefing for personnel separating or retiring. Briefing should be completed at least 90 days prior to separation and may be completed up to 12 months prior to separation or retirement. Counseling held daily at 8:30 a.m. and takes approximately 30 minutes.

Pre and Post Deployment Tour Brief

Mandatory briefings for active duty personnel who are deploying or returning from deployment or a remote tour. Briefings are held daily at the AFRC; Pre-deployment at 9:30 a.m. and post-deployment at 1:30 p.m.

Computer workshops

The cost is \$30 each if taken at the Golden Triangle campus. They are free and taught here on base at the AFRC. We need a minimum of six, maximum of 11. We currently have two in each. If we do not get enough students, EMCC cannot provide an instructor, and we may not be able to

Catholic Community

Sunday:
3:45 p.m. – Religious Education, grades K-9, Chapel Annex
4 p.m. – Choir Practice, Sanctuary
4 p.m. – Confession
5 p.m. – Mass

Thursday:
4:15 p.m. – Choir Practice

Saturday:
Theology on Tap meets monthly. Please call 434-2500 For More Information.

Protestant Community

Sunday:
9 a.m. – Sunday School for Adults, Chapel Library
10:45 a.m. – Traditional Service

offer these workshops in the future.

Volunteer Opportunities

If you are interested in volunteering, please contact the Airman & Family Readiness Center. We have volunteer opportunities located throughout the base for a one-time event, special events, or on a continual basis. Volunteers are needed on base at the Youth Center, Child Development Center, Library, Golf Course, Medical Clinic, the Chapel, Airman Attic, Thrift Store the Retiree Activities office and many others".

Air Force Aid Society's Gen. H.H. Arnold Education Grant

Online applications for the 2013-2014 academic year will be available from the Society's website, www.afas.org, after Nov. 1. Please visit their website for details on eligibility and requirements.

Bundles of Joy

Nov. 29, 1-3:30 p.m. For active duty military and/or spouses assigned to Columbus Air Force Base who are pregnant or have a child up to four months of age. Information speakers on finances, labor and delivery, and infant care. This is an Air Force Aid Society program, to register call 434-2790.

Resume Writing Workshop

Dec. 5, 10-11 a.m. Find the way to write an effective resume and prepare for the Golden Triangle Employment Expo. To register call 434-2790.

Smooth Move

Dec. 6, 10-11:30 a.m. A class that provides relocating members/families with valuable information about moving. Learn what to expect from TMO, Housing, Military Pay, Legal, Billeting, Tri-Care, Medical Records, and AFRC.

Wing Newcomers Orientation

Dec. 11, 8 a.m.-1 p.m. For newly arrived Active Duty and Civilian personnel. Spouses are encouraged to attend. Held at the Columbus Club, for more information call 434-2839.

Chapel Schedule

Tuesday:
5 p.m. – Officer Christian Fellowship Bible Study, Chapel Library

Wednesday:
4:30 p.m. – Choir Practice, Sanctuary
5 p.m. – Potluck Dinner
6 p.m. – Pioneer Clubs
6 p.m. – Adult Bible Study, Sanctuary
6 p.m. – Adult Bible Study, Chapel Library

Christmas Tree Lighting

The 2012 Christmas Tree Lighting Ceremony will be held at the Mission Support Group building front lawn Thurs, Dec. 6 at 5:15 p.m. There will be cookies and hot drinks at the Chapel Annex following the ceremony, along with an opportunity for photos with Santa. If you have any questions, please contact the Base Chapel at 434-2500.

AF leaders brief BMT sexual misconduct investigation findings

Master Sgt. Jess Harvey
Air Force Public Affairs Agency

WASHINGTON — Air Force leaders announced Nov. 14 to members of the press here the results of the commander-directed investigation regarding the occurrences of sexual misconduct within basic military training between October 2010 and June 2011.

The CDI was commissioned by Gen. Edward Rice, commander of Air Education and Training Command, June 20, 2012 based on substantiated reports of misconduct within Air Force BMT, and led by Maj. Gen. Margaret Woodward, Air Force Chief of Safety, Headquarters U.S. Air Force, Washington, D.C.

The final report included 22 findings and 46 recommendations that accurately reflect the deficiencies in the Air Force's basic military training program and provide effective proposals to remedy those deficiencies, according to Rice.

Of the 46 recommendations, Rice said AETC is working to implement 45 of them within a year's time to include the implementation of a training oversight council and ensuring there is a female instructor included on every team.

"The conditions that led to the abuse of power in basic military training are ever-present; thus, our vigilance and engagement must be persistent as well," said Rice. "To that end, I am directing the establishment of the Military Training Oversight Council, which will be chaired by a three star general."

"The purpose of this council is to ensure we have the appropriate level of leadership oversight over issues associated with trainee safety and the maintenance of good order and discipline," he said.

Another recommendation Rice highlighted was to have more female instructors in BMT because, as he pointed out, young Airmen come from all walks of life and some of them have never had been around a strong authority figure of the



U.S. Air Force photo/Scott M. Ash
Gen. Edward Rice Jr., commander of Air Education and Training Command, answers questions with Maj. Gen. Margaret Woodward, Air Force Chief of Safety and commander of Air Force Safety Center at Kirtland Air Force Base, N.M., during a Pentagon press briefing on Nov. 14, 2012. Rice presented the findings relating to Woodward's investigation into allegations of sexual misconduct at Basic Military Training.

opposite sex but that's an integral part of the Air Force. "They may be under the authority of a female or a male, and we want to make sure they have the full range of that experience in basic military training and this will make that happen," said Rice.

The change is to implement four-person training teams and every team will have at least one female Airman, but right now, there aren't enough female MTIs to make this happen, said Rice. The Air Force is working hard to build to that level.

"Of all the 45 recommendations, that will be the last one that we complete fully," said Rice. More female MTIs are

already being recruited and trained, but like building any Airman, it takes time.

The recommendation not being implemented had to do with the length of basic training, said Rice. That's because AETC was already looking at cutting down the just over 8-week BMT schedule.

He said gaps in the schedule leave the trainees too much time to potentially get into mischief.

"I haven't rejected that recommendation," said Rice. "We are continuing to look at the proper length of basic training. It's just that we are looking at it in a different form."

According to Rice, all of the recommendations were in line with the commitment Air Force leadership has made to correct this situation. Of the 46 CDI recommendations, 20 are associated with strengthening institutional safeguards, 14 are associated with strengthening leadership, and 12 are associated with strengthening the MTI culture.

To perform the CDI and come up with the recommendations, Woodward conducted 215 in-depth interviews and surveyed more than 18,000 personnel and conducted focus groups with basic military trainees and training-instructor spouses. The investigation also included survey trips to many of the training locations throughout the military.

But, Rice pointed out, what went wrong is not a mystery to Air Force leadership.

"We understand the what, the how and the why of our deficiencies, and because we have this understanding, I am confident the solutions we are implementing will effectively address the root causes of the problems we have identified," said Rice.

"This report necessarily focuses on the few who violated (a) sacred trust and broke faith with fellow Airmen everywhere," Woodward said in her report. "It is important to remember that despite the extraordinary scrutiny of basic training... honorable men and women throughout the Air Force enlisted training complex continue to serve every day with distinction."

Civilians must schedule use or lose leave before Dec. 1

Debbie Gildea
Air Force Personnel Center
Public Affairs

JOINT BASE SAN ANTONIO-RANDOLPH, Texas — The 2012 civilian employee leave year ends Jan. 12, 2013, and Air Force Personnel Center officials remind civilians that those who have more than the maximum carryover hours of annual leave on that date risk losing their leave.

The maximum carryover ceiling is 240 hours for stateside employees, 360 hours for overseas employees, and 720 hours for senior executive service, senior level positions, and scientific or professional positions.

With only two months to go in this leave year, supervisors should establish or confirm their employees' leave plans, said

Cynthia Dale, AFPC workforce effectiveness branch.

"We want to make sure all employees have reasonable opportunity to use any annual leave they would otherwise have to forfeit at the end of the leave year," said Dale. "More importantly, if work related issues come up that prevent them from taking leave, we want to make sure that the scheduled, documented request exists so lost leave can be restored."

According to Dale, all use or lose leave must be scheduled and approved in writing before Dec. 1.

"Scheduling leave is so important that it is a prerequisite for restoration of annual leave," she said. "If you have approved scheduled leave and an exigency arises that requires cancellation of such leave and makes forfeiture unavoidable and there is

not sufficient time in the leave year to reschedule, your supervisor can request restoration."

Employees with more than 240 hours of leave accumulated who don't plan to use it, can opt to donate any excess leave to any federal employee participating in the voluntary leave transfer program, Dale said.

"If you aren't going to be able to use it and want someone to benefit from it, there are many employees who could use some help," she said. "Your local civilian personnel section employee relations specialist can explain how the leave donation program works."

For more information about civilian benefits and other personnel issues, go to the myPers website at <https://mypers.af.mil>.

F-22 Raptor crashes at Tyndall AFB

TYNDALL AIR FORCE BASE, Fla. — An F-22 Raptor crashed Nov. 15, at 3:30 p.m. on Tyndall Air Force Base, Fla., one quarter mile east of the drone runway.

Highway 98 has been closed from Dupont Bridge to the "Welcome to Mexico Beach" sign as a safety precaution. The incident is not on Highway 98.

The pilot ejected from the aircraft safely and is currently under supervision of the 325th Medical Group. First responders are on scene.

The cause of the crash is still under investigation and additional details will be provided as soon as they become available.

(Information courtesy of a Tyndall Air Force Base public affairs news release)

Strong words from former CMSAF

Airman 1st Class Nathan Maysonet and Senior Airman Scott Saldukas
47th Flying Training Wing
Public Affairs

“Resiliency is a sensitive issue, you either have it or you don’t,” Gaylor said.

LAUGHLIN AIR FORCE BASE, Texas — Thinking is a lost art.

These are the words of the fifth Chief Master Sgt. of the Air Force Robert D. Gaylor during his most recent visit to Laughlin. A self-ascribed provocateur who enjoys forcing people to think, Gaylor does not shy away from hard lessons.

Gaylor, who served in the Air Force for 31 years, two as CMSAF, returned to Laughlin after two years and continued to ask simple but difficult questions.

“I don’t have all the answers, I just want people to think,” Gaylor said.

An example of one such question he saw asked since his enlistment in 1948 is whether service members can switch off their home life when they put the uniform on.

“In our innocence we used to believe you could separate family life from military life,” Gaylor said. “We thought you could flip a switch, and if an Airman had a problem we would say they are screwed up. We then realized you couldn’t do that.”

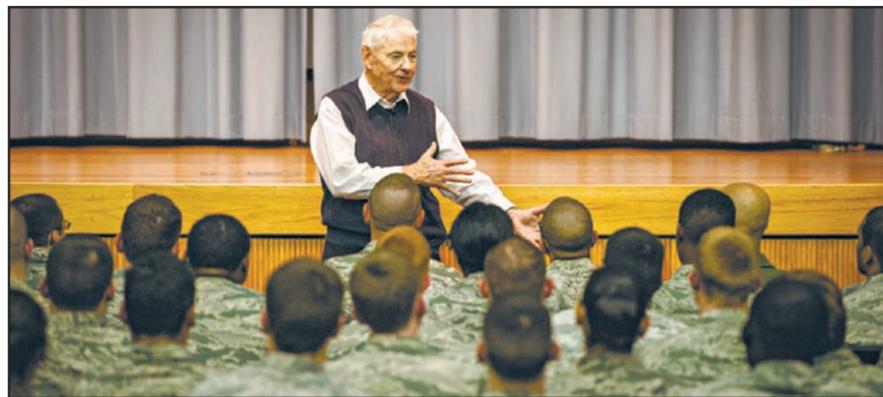
He and his fellow Airmen were once told that their families were not needed and should be kept distant, he said. Drill instructors would inform all new recruits that they were their family and were all the recruit needed.

Now Airmen are encouraged to reach out to their families when worried or scared, to find some bedrock to hold onto.

“Someone somewhere took the time to think long and hard and involve the family in their loved one’s service,” the Bellevue, Iowa, native said. “Things got better after that and we call that a lesson learned.”

But hard questions remain that Gaylor fears our modern push button society and in turn Air Force, have yet to think long and hard on, such as resiliency.

“Resiliency is a sensitive issue, you either have it or you don’t,” Gaylor said. “Suicide is not new to the Air Force and one is one too many, but the problem must be addressed from the start of an enlistment and followed



U.S. Air Force photo/Senior Airman Scott Saldukas
Retired Chief Master Sgt. Robert D. Gaylor, former Chief Master Sgt. of the Air Force, speaks with Team XL’s junior enlisted personnel at an enlisted call held at Anderson Hall at Laughlin Air Force Base, Texas, Nov. 6, 2012. Gaylor spoke with the base’s enlisted population to give advice and share his experiences from his time serving in the Air Force.

throughout a career.”

Resiliency however, has become a catch phrase to the Air Force.

“You can’t just look someone in the eye and say you need resiliency, that doesn’t work. Now we just send emails or talk about being resilient but you have to invest time and involve yourself with your Airmen to build a foundation of trust,” he said.

We wear resiliency out by talking about it, he said, and we need to quit talking about it and just do it.

It all comes back to the art of thinking, and the need to evaluate and reflect, Gaylor said. Airmen must ask themselves what kind of leader they are and do they mean what they say.

“Why do we need to remind ourselves who we are as Airmen with creeds,” Gaylor said.

These are all tough questions Gaylor believes must be answered by all Airmen and cannot just be regurgitated from the mouths of others, he said.

“I knew I was an Airman, our creed is great but it used to be a given that we knew these things spoken of in it,” Gaylor said. “Did we leave our fellow Airmen behind? Do we need to remind ourselves?”

Necessity, Gaylor said, is the mother of all invention.

“I have and always will evaluate and reflect on everything people have said to me and what I say to others,” he said. “And I always ask, do we mean it.”

AETC seeks enduring solutions for sexual misconduct

Maj. Carla Gleason

Air Education and Training Command
Public Affairs

JOINT BASE SAN ANTONIO-RANDOLPH, Texas — The Air Force is undertaking sweeping changes to improve Air Force Basic Military Training safety and security at Joint Base San Antonio-Lackland according to a report released today by Gen. Edward A. Rice Jr., Air and Education Training Command commander.

The changes are the result of Air Force-led investigations that began in 2011 which uncovered a high number of alleged sexual misconduct cases involving military training instructors and trainees — ranging from unprofessional social media contact of a sexual nature to sexual assault.

“The misconduct discovered at BMT tears at the foundational trust and core values that hold the Air Force together,” Rice said. “We are fully committed to enduring solutions for the BMT environment and a zero-tolerance standard for sexual misconduct.”

As an increasing number of allegations against MTIs came to light, AETC’s leadership dedicated their efforts to investigate all of the allegations thoroughly, care for the victims, hold perpetrators accountable while protecting due process rights of those accused, and correct the problems that led to the misconduct.

Since April 2012, 53 investigators or agents and hundreds of support personnel have conducted interviews, analyzed data, and pursued leads. They completed thousands of hours of investigative work and will complete many more before they are finished. As a result, five military training instructors have been convicted by courts-martial and others are pending charges. All subjects are presumed innocent unless proven guilty.

“The vast majority of our MTIs have not engaged in criminal misconduct or demonstrated unprofessional behavior,” said Rice. “Rather, they exemplify our Air Force core values. The number of MTIs being investigated constitutes a very small percentage of our MTI corps.”

In addition to ongoing criminal investigations, the AETC

commander appointed Maj. Gen. Margaret Woodward to conduct an independent, commander-directed investigation.

“The CDI was the next stage in AETC efforts to deeply and deliberately evaluate our training environments,” said Rice.

The 38 CDI members conducted hundreds of interviews, surveyed more than 18,000 personnel, visited training locations, consulted with sister-service training schools, and conducted focus groups with basic trainees.

Woodward’s team produced 22 findings categorized into five major areas: leadership; MTI selection and manning; MTI training and development; misconduct reporting and detection; and policy and guidance. The report also included 46 recommendations to improve those areas.

“It is important to remember ... honorable men and women throughout the Air Force continue to serve every day with distinction.” Woodward said in her final report. “These dedicated Airmen build our Air Force one person at a time and remain proud of their mission and themselves. Their efforts continue to produce the world’s greatest fighting force.”

See AETC, Page 12

A wide variety of fun activities are offered to base families

Columbus Air Force Base FSS Rocks

Make sure to join our Facebook page at CAFB FSS Rocks, Twitter at CAFBFSS, or our website at www.cafbssrocks.com to keep up to date with all the great events happening around base!

Columbus Club New Hours

In order to provide improved service while maintaining a budget, the Columbus Club will be closed on Mondays beginning Nov. 5. Indy’s at the club will feature a revamped menu, and will be featuring a daily buffet starting Nov. 6 so come on out for some lunch.

Horseback Riding Lessons

Learn how to ride the mode of transportation of the past, horses! Lessons are available for ages 6 and up in the ways of English and Western Riding. Lessons are ongoing through the winter months! Sign up at Outdoor Recreation or for more information call (972)822-7585.

Breakfast with Santa

Come enjoy a delicious breakfast with Santa and get your picture taken! Registration is from Nov. 1-28. The cost is \$5 per a person before Nov. 27 and \$10 after that date. Volunteers would be greatly appreciated to help with cooking, seating/serving, games, crafts and pictures! For more information call 434-2504.

Cookie Baking Contest

Do you hold grandma’s special recipe? If so, please share those awesome cookies (not the recipe of course) on Dec. 11 at the Library. Entries need to be entered by 1 p.m. with the judging at 2 p.m. For more information call 434-2934.

Jingle Jog

Start preparing for the monthly 5k on base called the Jingle Jog. This run will take place on Dec. 14 at 7 a.m. Don’t forget to bring (and ring) your jingle bells for this festive run! Commander’s trophy points are awarded. For more information call 434-2772.

Youth Basketball

Registration for the youth basketball season starts Nov. 7 and goes through Dec. 4. The costs are \$35 for ages 3-4, and \$40 for ages 5-18. Register between Nov. 7 and Nov. 14 to save \$5. All games are played on base. For more information call 434-2504.

Wee Babies!

It’s baby fun time! Bring your kid(s) ages 0-4 to the Library for rhythm, kinesthetic, body awareness, and song and dance activities! This event occurs on the 1st and 3rd Thursday of the month. For more information call 434-2936.

Christmas Holiday Camps

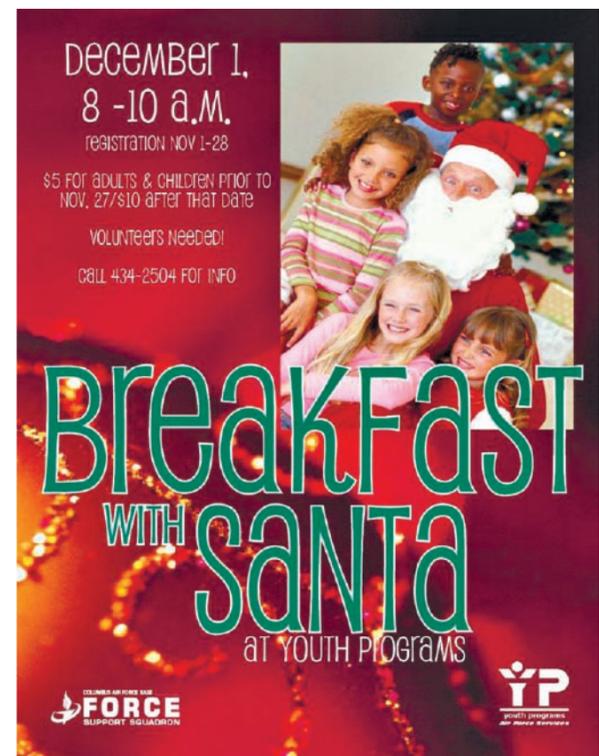
Get your kids involved with the youth program and come out to the Christmas Holiday Camps. Week 1 is from Dec. 19-21, and Week 2 is from Dec. 26-28 7 a.m. to 6 p.m. daily! Registration must be completed by Dec. 11. There is a \$10 non-refundable deposit with the cost of the program based on family income. For more information call 434-2504.

Child Care for Holiday Shopping

Let the CDC provide care for your children while you get your shopping done for the holidays! Get three or four others together to plan an outing then call the CDC at 434-2479 to keep your children happy and entertained while you shop!

Mothers Happy Time!

The Child Development Center presents Mothers Happy Time!



Let the CDC provide care for your children while you enjoy some “Happy Time” with friends. Get three or four mothers together and plan an outing. Available Tuesday and Thursday from 10 a.m.-2 p.m. For more information call 434-2479.

Sunday Lunch N Bowl

Lunch N Bowl on Sundays, for each adult combo purchased at the Bowling Center receive two free games of bowling, must pay for shoe rental. For more information contact 434-3426.

Two for Tuesdays

Two for Tuesdays at Whispering Pines Golf Course, \$25 for two players to play up to 18 holes of golf including cart. For more information contact 434-7932.

Are you feeling lucky?

Information Ticket and Travel offers monthly casino trips every first Friday of each month. With more than 5,000 slot machines, 115 table games and 14 poker tables including the wildly popular Texas Hold'em, you will not be bored at the Silver Star Casino in Philadelphia, Miss. Join the fun for only \$25 which includes transportation and receive \$25 in bonus bets! Contact 434-2505 for more information.

Are you ready for some Football?

Plan now for the New Orleans Saints vs. Tampa Bay Buccaneers NFL game trip 15-16 Dec. (game date Dec. 16 at noon). Trip includes game tickets, transportation, and lodging at the Best Western in Slidell. Call 434-2504 for pricing information.

Green Plate Special

The Pro shop at Whispering Pines offers a daily special for lunch.

The price is \$6.95 which includes a side of chips and a drink.

Instructional Classes at Youth Center

Youth Programs is offering piano lessons, guitar lessons, tumbling classes, dance classes and martial arts instruction. Time and ages vary for all classes. Call 434-2504 or stop by the Youth Center for more information.

Need a Break from the Kids?

Parents, contact the Child Development Center for information on the Parents Night Out/Give Parents A Break program, 434-2479.

Affordable Tickets at ITT

The Information, Ticket and Travel office has discounted tickets for Disney World, Universal Studios, Dollywood, Sea World, Busch Gardens, and Six Flags over Georgia, the Memphis Zoo, Alabama Adventure, Dixie Stampede, Geyser Falls, Schlitterbahn Water Park, and more. Call 434-2505 or 434-7861 for more information.

Batting Cages Open

Visit the batting cages which are now open for business. Get 12 balls for just \$1. Machines accept quarters only. The new machines and elevators have been installed behind the adult ball fields.

Massage Therapy is Back!

Massage therapy is available by appointment only at the Fitness Center. Swedish massage is just \$35 for 30 minutes, \$60 for 60 minutes and \$90 for 90 minutes. Therapeutic/deep tissue massage is \$45 for 30 minutes, \$70 for 60 minutes and \$100 for 90 minutes. Reflexology is \$35 for 30 minutes, and a chair massage is \$1 per minute. Call Terrance Bonner at 251-9255 for an appointment.

Daily Fitness Classes Available

Columbus AFB Fitness and Sports offers a variety of heart-pumping, sweat-inducing classes throughout the week including Aerobics Class. Come check out Zumba every Tues. at 6 p.m. and Sat. at 10 a.m., circuit training classes on Tues. and Thurs., 5:30 a.m., spin class on Wednesdays at 5 p.m., and stroller fitness class on Tuesdays at 9 a.m. For more information, call 434-2772 or go online to www.cafbssrocks.com and click on the link to the Fitness page.

Car Maintenance on Base

Don’t forget you can get your general automotive maintenance and repairs at the Auto Hobby Shop right here on base and even while you work. If you are a do-it-yourselfer or shade-tree mechanic, Auto Hobby offers a wide array of tools and equipment. For more information and pricing, drop by Auto Hobby or call 434-7842.

Hot and Easy to Use - FSS Gift Cards

These gift cards are available in increments of \$5 to fit any budget. They can be used at most FSS facilities (golf, bowling center, snack bars, clubs) at Air Force installations worldwide...and they never go out of style. FSS gift cards can be purchased at Whispering Pines Golf Course, Strike Zone Lanes or at the Youth Center.

Get off the Couch and Play!

Columbus AFB has an 18-hole disc golf course across the street from the Fitness Center. The course’s layout includes par threes, fours and fives plus lots of trees making it great for beginners or pros alike. So grab your friends or family and a disc and have some fun! Disc sets are available for check out at the Fitness Center.

Space A Lodging

The Magnolia Inn usually has openings for Space A family and single units. Contact the lodging desk at 434-2548.

The 37th Flying Training Squadron Bengal Tigers



U.S. Air Force Photo/Airman 1st Class Charles Dickens
First Lt. Mike Langdon, 37th Flying Training Squadron asks 1st Lt. Konrad Swartzmiller, 14th Student Squadron questions regarding flying the T-6A Texan II. Instructor pilots often ask students questions regarding aviation to ensure they know the training material.

Lt. Col. James "Finch" Sparrow
Commander, 37th Flying Training Squadron

As we approach Thanksgiving and the holidays, we should all take a moment to reflect on this past year and be thankful for our blessings. It has been a busy year for certain, but not near as busy or dangerous as for our Airmen in harm's way overseas. On this Veterans Day as I write this, I am thankful for those who are sacrificing daily and even more so for those who have made the ultimate sacrifice to defend our nation's principles and advance freedom for those who do not enjoy it like we are fortunate to here in America.

The 37th Flying Training Squadron Bengal Tigers' mission is: Forging Military Pilots, Honing Warrior Leaders, Supporting the Joint Fight. We do this daily by producing pilots who will go on to finish Specialized Undergraduate Pilot Training in Phase III in either the T-1 or T-38 aircraft. Simultaneously, we focus on professional development routinely in various venues in our effort to hone warrior leaders and advance Airmen. The pilots we train will go on to Combat, Mobility, or Special Operations Air Forces, and find themselves in harm's way quicker than ever in our nation's recent history. Additionally, we have Tiger officers deployed, or on deck to deploy, in various capacities around the globe to feed the fight with the joint team. Despite maintenance supply challenges over the past few months that have inhibited our aircraft availability rates, the Bengal Tigers continue to succeed with creative, safe solutions we've found working closely with our sister squadron in "Texan World", the 41st Flying Training Squadron, and DynCorp.

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In my second year of command, my leadership team developed a campaign plan that took the place of a more common vision statement that other units have. This campaign plan fully supports the successful accomplishment of our mission and has all aspects of a traditional vision statement. In joint planning doctrine one of the elements of operational design is termed "lines of operation". From Joint Publication 5-0 a line of operation is defined as, "the interior or exterior orientation of the force...that connects actions or nodes and/or decisive points related in time and space to an objective." The included slide with this article shows the 37th FTS Campaign Plan and what we decided were our lines of operation. Our main effort line is our mission, and everything else supports this main effort. The foremost decisive point on this line is the upcoming CUI in February 2013 that we all know is approaching quickly. Our end state for this line of operation is to develop the 14th Operations Group's best T-6 instructor pilots to train our students. Our next line of operation is force development. While it is obvious that our primary mission is to train pilots, this line is just as important. We have the privilege of having not only instructors from many major weapon systems, but also first assignment instructor pilots being assigned. While our mission is foremost, it is just as important that we develop officers prepared to lead tomorrow's Air

Force. The blend of MWS and FAIP instructor pilots make for a rich exchange of officership. Therefore, our end state for this line is that Bengal Tigers are effective leaders and will be able to succeed not only in AETC but also in other MAJCOMs after this assignment. Our final two lines of operation are critical to the first two discussed: morale and families. Whether you fly airplanes or do another critical support role in our Air Force, you will not be at your best at work if your family life is not in good order. We encourage our instructors to make their off duty time count in order to stay well balanced. While primarily referring to families, even single Airmen still need to focus off duty on other aspects of their lives to be resilient in the face of so many challenges in the work place. The Key Spouse program is critical to helping us support our families, and I am grateful to work with some wonderful spouses in this capacity. Our end states for these lines of operation are high morale/unit cohesion and an effective Tiger Spouse group to support our mission.

As we all prepare for a successful CUI here at Columbus AFB, don't forget the other aspects out there besides the mission. As the 37th FTS Campaign Plan shows, force development, morale, and families are all critical to support the main effort. As we all go into the holiday season preceding the CUI, take the time to reflect and be thankful. Let's all come back rested, polish off the last bit of preparation, and be confident going into the inspection that we have all prepared the best we could. Rest assured that the Bengal Tigers will be key in showing the inspectors that the 14th Flying Training Wing is in total compliance.

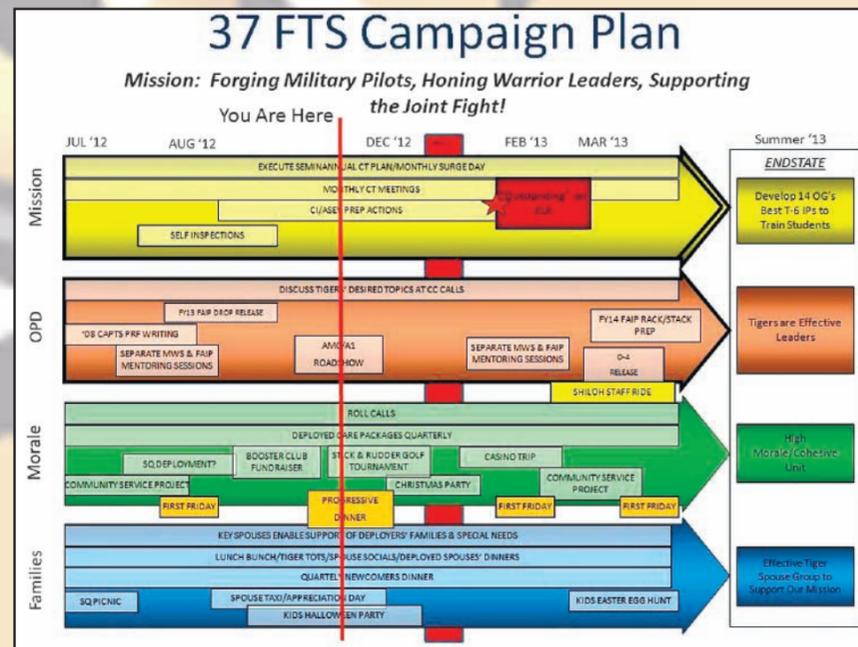
Once a Tiger...Always a Tiger!



U.S. Air Force Photo/Airman 1st Class Charles Dickens
First Lt. Konrad Swartzmiller, 14th Student Squadron checks his helmet's facemask before he steps for a flight. Pilots need to routinely check the mask on their helmet to ensure there are no malfunctions with the breathing apparatus or any filament problems.



U.S. Air Force Photo/Airman 1st Class Charles Dickens
Second Lt. John Pavlicek, 14th Student Squadron and 1st Lt. Andrew Teague, 37th Flying Training Squadron perform a routine preflight check before taking off on Pavlicek's check flight. During a preflight check pilots inspect the aircraft they will be flying to make sure that there are no obvious problems with the aircraft and ensure that everything is prepared for flight.



U.S. Air Force Photo/Airman 1st Class Charles Dickens
The Bengal Tiger, the 37th Flying Training Squadron mascot, statue guards the flagpoles outside of the 37th FTS. The mascot for a squadron is usually printed on a squadron patch and posted throughout the squadron.

Students from the 14th Student Squadron sit in a 37th Flying Training Squadron briefing room to prepare for their flight later in the day. Students study their notes from briefings and academics so that they stay fresh on past information and are prepared for the next stage of their aviation education.



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